



BELOW AND FRONT COVER

| **A Bold Vision for Michigan's Future** — In October 2024, U-M launched its most ambitious and innovative fundraising campaign to date — Look to Michigan — with a goal of raising \$7 billion. The campaign supports U-M's Look to Michigan vision and Campus Plan 2050, in four key areas: life-changing education; health and well-being; democracy, civic, and global engagement; and sustainability and climate action, to advance the university's mission to serve the public good. At the close of FY 2025, more than 230,000 donors had given \$4.02 billion toward the campaign — 57 percent of the goal. |

#3
U.S. Public University
U.S. News & World Report (2025)

100+
Graduate Programs
in the Top Ten
U.S. News & World Report

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PRESIDENT'S MESSAGE

As the most comprehensive and distinguished university in the world, the University of Michigan bears a profound responsibility not only to lead in scholarship and innovation but also to serve as a thoughtful compass in challenging times.

My goal over this year of service has been to position the university for lasting impact. This is Michigan's opportunity to invest in our future and move into the passing lane while others idle.

This moment demands we be ambitious in ways that only U-M can.

This past year has presented an opportunity to embolden and expand our Look to Michigan strategy. By aligning our strategic vision with our capital campaign, Look to Michigan now creates a powerful, unifying narrative that invites the world to see our university as the place where bold ideas, transformative research, creative endeavors, and the education of tomorrow's leaders come together in the public interest.

In an era marked by growing skepticism toward institutions, Michigan is rising to the challenge. We are developing unique programs that address critical challenges, creating new opportunities for learning and growth, and bringing hope to our state, nation and world. Our amplified endeavor unites scholars, staff, students and citizens to co-create solutions, consider all perspectives, and rebuild the social contract through evidence-based policy, honest and holistic dialogue, and measurable accountability. We will always carry out this work with radical transparency, ethical leadership and deep community engagement.

This report offers a compelling sampling of the powerful ideas and transformative work of our students, staff and faculty to advance the public good.

Universities, by their nature, are bold. What sets Michigan apart is a determination driven by the intellectual depth and expanse of our world-class faculty, the curiosity and energy of our students, and the myriad talents of our staff, all with a deep commitment to serving the public good.

Michigan has the credibility and conscience to demonstrate how we work effectively for our fellow citizens. Acting with strength, strategy, and vision is the best way to save lives, create opportunities, and improve the quality of life at incredible scale. This is our mission and our pledge to those we serve. Michigan will lead — forever, in the public interest.



| DOMENICO GRASSO |



"In an era marked by growing skepticism toward institutions, Michigan is rising to the challenge. We are developing unique programs that address critical challenges, creating new opportunities for learning and growth, and bringing hope to our state, nation and world."

LOOK TO MICHIGAN

We will deliver the **life-changing education** that changes our world. This education will focus on students' selfhood, agency and purpose, empowering them to lead with integrity, intellectual empathy and rational thought. Grounded in academic excellence, a Michigan education must demonstrate the transformative and essential role a public university and its graduates play in shaping a just and vibrant society.

Human health and well-being are crucial to everyone. Advancing these will necessitate discovering and adopting novel approaches and treatments that address physical, mental and social health, with a focus on fairness, access, and community partnership. Leveraging today's rapidly advancing technology to improve health and well-being will be a driving force that capitalizes on the tremendous breadth of our great university.

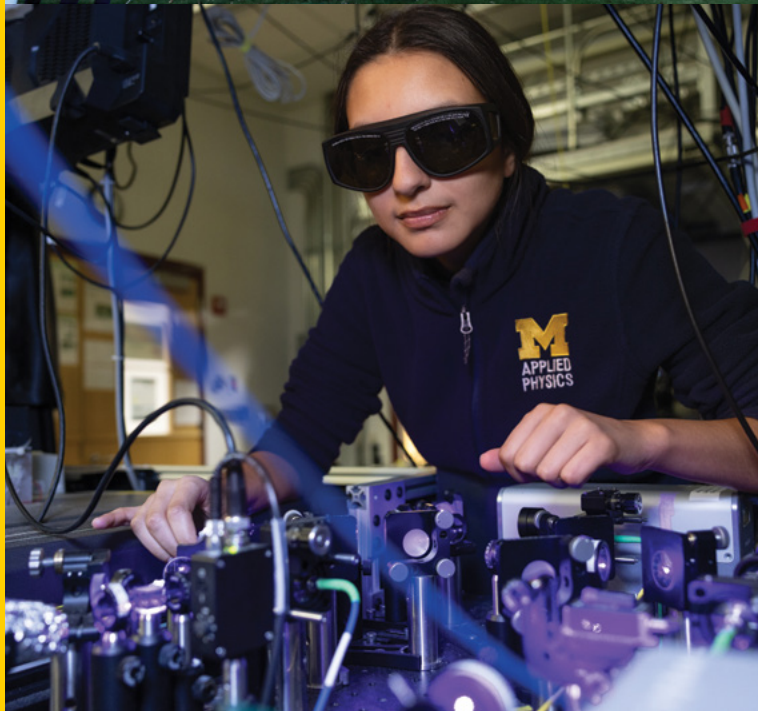
We are establishing a biomedical innovation institute that will be one of our most ambitious investments in years. We will merge our research strengths with entrepreneurial speed to bring discoveries from the laboratory to patients faster than ever before. We will invest \$250 million over five years to launch this institute and recruit top scientists and entrepreneurial talent from across the disciplines, the campus and throughout the world.

Through bold **democratic, civic and global engagement**, we will model what it means to convene and engage across ideological viewpoints, restore and elevate free inquiry, civic discourse, and engagement, and strengthen democratic institutions through education and action.

This includes a \$50 million commitment for a center devoted to civil discourse and dialogue aimed at bridging today's divisions and strengthening our social fabric. This center will reach out to the broader society and model how to listen deeply, communicate effectively, and connect with empathy across our differences.

Our leadership in **energy, climate action, sustainability and environmental equity** will reflect solutions and approaches that demonstrate an understanding of society's seemingly insatiable demand for energy. We will do this while also considering the consequences of environmental harm on various communities, and we will be accountable to future generations and to those communities disproportionately affected.

Finally, as creators and stewards of **advanced technology**, we will develop and harness innovation responsibly, ensuring that breakthroughs in biotechnology, artificial intelligence, data science, nanotechnology, advanced manufacturing, and digital and urban infrastructure, among many others, serve the common good and improve the human condition. This includes a pathbreaking partnership



with Los Alamos National Laboratory that will put us at the forefront of research and discovery. We will develop these technologies with transparency and public input.

These pillars are not simply goals. They are how Michigan, through collaboration, research and excellence at scale, reaffirms its credibility and redefines what it means to be a trusted, indispensable public institution in a time when we must earn that trust anew.

INVESTMENT AND ACCOUNTABILITY

Moving from vision to impact demands both human talent and financial investment.

Thousands of faculty, staff and students have contributed to our blueprint, and we will continue to rely on their intellect and ideas moving forward. Our success is rooted in the strength and creativity of our community.

We recognize the uncertainties of today's financial climate and are responding decisively through established budget procedures and efficient fiscal management. The Look to Michigan vision transcends today. It is a daring, future-focused initiative designed to deliver lasting value to society – both now and for generations to come.

To achieve our Look to Michigan vision, we are continuing our longstanding partnerships with the federal and state governments and our donors. We are wisely using the resources they provide to make our world safer, healthier, and more equitable. We are also identifying internal strategic investment funds. Our \$1 billion commitment, launched in 2024, will be sustained through a renewable \$100 million annual investment.

We will earn and maintain the public's faith in our service by measuring results through transparent, rigorous performance metrics that demonstrate the return on this investment.

We are inspired by the words of James B. Angell, who led Michigan for 38 years as president: "It is of vital consequence that this University, or any one which deserves the public favor, should be constantly improving in some respect. If ... not ... it does not deserve to be favored or helped..."

Our nation is in need, and Michigan is answering the call. Now is the time to look to Michigan for leadership, vision and trust.

Forever Go Blue!

Domenico Grasso
President

REPORT FROM THE CHIEF FINANCIAL OFFICER

The University of Michigan stands at a pivotal moment, continuing to advance its mission to the public as a leader in education, research and patient care. In a year of new challenges and opportunities, our university community remains committed to a bold course for the future.

Under the leadership of President Domenico Grasso and our Board of Regents, the Look to Michigan vision is inspiring transformative initiatives across our campuses. Alongside this, Campus Plan 2050 provides a strategic roadmap for the physical evolution of our university, ensuring our infrastructure supports the priorities identified in the vision. As higher education evolves and global challenges persist, these frameworks guide innovation, collaboration and impact — anchored by our shared commitment to the public good.

Throughout 2025, U-M has sustained its strong financial foundation, world-class academic reputation and operational agility. These strengths have allowed us to maintain stability, invest strategically and support our mission of educating students, driving groundbreaking research and delivering outstanding health care to our communities.

This year's achievements — including advances in research, record student enrollment and continued clinical enterprise expansion — reflect the dedication of our university community and extend U-M's impact across Michigan and beyond. In an evolving higher education landscape and amid shifts in the broader economy, the university continues to demonstrate resilience and forward-thinking. Our financial management is proactive, steady and focused on long-term sustainability — ensuring that U-M is well positioned to meet new challenges and seize emerging opportunities.

Looking ahead, we remain committed to stewarding our resources wisely. With sound financial management and a vibrant university community, U-M is poised to shape a brighter future for our campus and the broader world.

MAINTAINING A STRONG FINANCIAL POSITION

The university's financial position continues to be strong, with total assets and deferred outflows of \$38.0 billion and total liabilities and deferred inflows of \$13.1 billion at June 30, 2025. Net position — which represents the residual interest in the university's total assets and deferred outflows after total liabilities and deferred inflows are deducted — increased \$2.7 billion to \$24.9 billion at June 30, 2025, primarily due to strong investment returns.



| ROBERT A. HEWLETT III |

"Throughout 2025, U-M has sustained its strong financial foundation, world-class academic reputation and operational agility."



INVESTMENT PERFORMANCE	RETURN FOR THE 12-MONTH PERIOD ENDED JUNE 30, 2025	ANNUALIZED 5-YEAR RETURN	ANNUALIZED 10-YEAR RETURN
LONG TERM PORTFOLIO	15.5%	13.7%	9.9%
U-M'S BENCHMARK	8.0%	8.1%	6.9%
BLENDED PASSIVE INDEX	12.7%	10.1%	7.8%

Although net investment income can be volatile from year to year, U-M's endowment distribution policy and long-term investment approach work together to provide reliable annual support for operations. We smooth the impact of capital market volatility by providing for annual distributions of 4.5 percent of the seven-year moving average fair value of the University Endowment Fund.

Thanks to this strategy and continued growth of the endowment, U-M provided a record \$538 million of distributions to support university operations in FY 2025. Distributions from more than 13,300 individual endowments consistently fund a wide range of needs across campus — including student scholarships, endowed professorships, clinical services and research initiatives.

Endowment funds, primarily invested through the university's Long Term Portfolio, increased \$2.0 billion to \$21.2 billion at June 30, 2025. The table below highlights the performance of U-M's Long Term Portfolio compared to benchmark portfolio returns.

Reflecting its diverse strategy, the Long Term Portfolio's FY 2025 performance was led by strong positive returns in equities, absolute return, private equity and real assets. U-M continued to benefit from an emphasis on climate solutions-related investments, which were among its highest-performing investments. The university's private investments also fared well relative to their benchmarks, particularly with respect to private equity and infrastructure. U-M's Long Term Portfolio generated a 15.5 percent return for the year against this backdrop, which compared well to other large endowments.

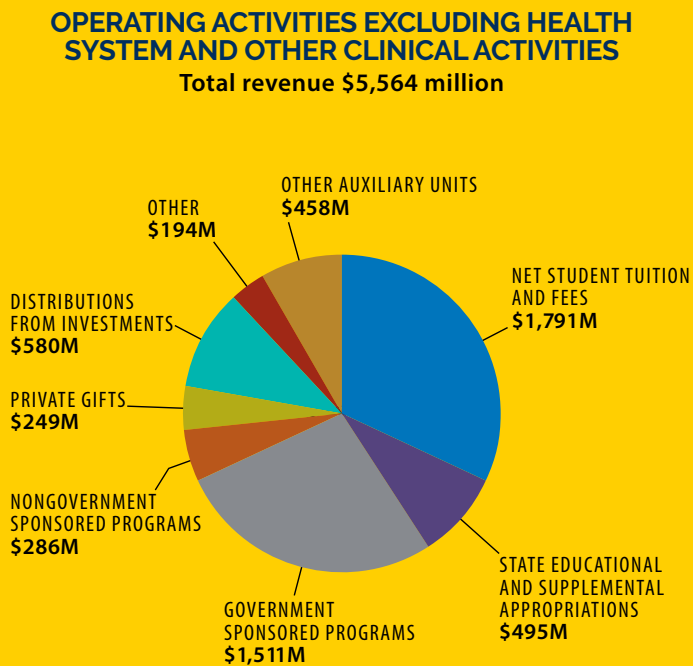
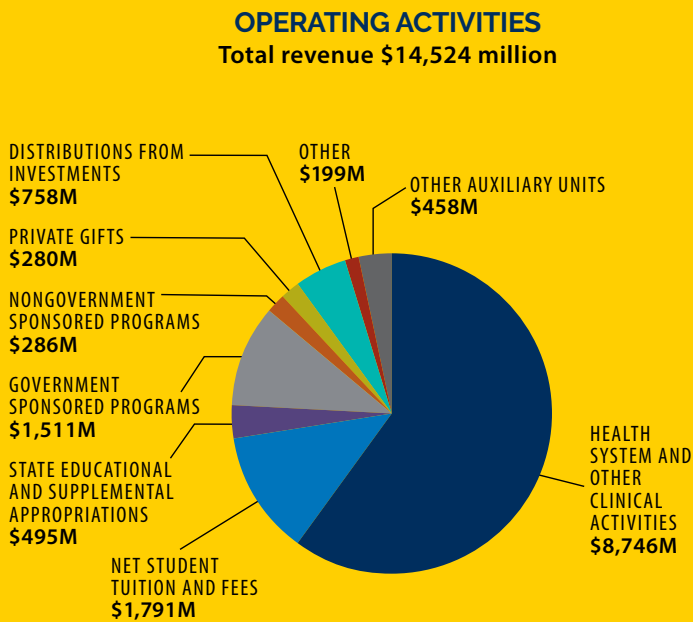
The university's commitment to portfolio diversification has also proven valuable over longer time periods. With a five-year annualized return of 13.7 percent and a 10-year annualized return of 9.9 percent, the Long Term Portfolio is in the top decile of performance relative to other college and university endowment investment portfolios. Similarly, the Long Term Portfolio's 20-year annualized 9.2 percent return places it well within the top 10 percentile of performance, and compares favorably to the 7.3 percent annualized return for the median university endowment over the same period.

DIVERSIFICATION IN REVENUE STREAMS

U-M has a diversified revenue base, which has enabled the university to remain financially stable through various economic cycles and challenges as well as avoid unnecessary dependence on student tuition and fee increases. The components of the university's sources of revenue are depicted on the following page.

The state of Michigan continues to provide essential financial support to U-M. In FY 2025, state educational appropriations totaled \$425 million. We greatly appreciate the state's ongoing commitment and support for higher education and the University of Michigan.

U-M's operating budget continues to balance academic excellence and investment in the future with student affordability and access. For the Ann Arbor campus, tuition rate increases for FY 2025 were 2.9 percent for in-state undergraduate students and 4.9 percent for non-resident undergraduate students and most graduate students. For the Dearborn campus, tuition rate increases were 4.7 percent for in-state undergraduate students and 4.9 percent for graduate students. For the Flint campus, tuition rate increases were 4.9 percent for in-state undergraduate students and 4.0 percent for graduate students.



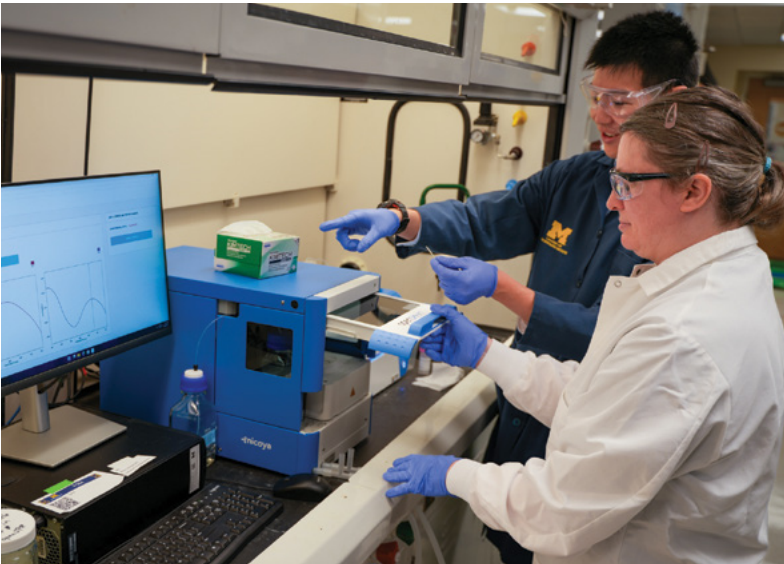
The FY 2025 budget also included a 6.3 percent increase in financial aid for undergraduates on the Ann Arbor campus, with 9.0 percent and 8.3 percent increases in institutionally awarded aid on the Dearborn and Flint campuses, respectively. U-M has been able to limit tuition increases and provide generous financial aid in large part through its long-standing focus on cost containment strategies and operational efficiencies.

Demand for a U-M education continues to climb. The more than 100,000 prospective first-year-student applications submitted for the university's three campuses set a record. This is the 18th consecutive year that applications have increased. U-M's impressive global reputation and incredible value make it a top destination for outstanding students from Michigan, throughout the United States and across the world.

DRIVING DISCOVERY AND SOCIETAL IMPACT

Across U-M's three campuses, teams worked together throughout the year to advance knowledge and discovery for the public good, reinforcing the university's commitment to serve society through research, scholarship and creative practice.

The university achieved a record \$2.16 billion in research expenditures in FY 2025, reflecting Michigan's leadership in improving health, advancing technology and addressing society's most pressing challenges. The Office of the Vice President for Research launched several new initiatives to strengthen interdisciplinary collaboration and enhance competitiveness for corporate, philanthropic and government funding. Among them were Impact Institutes, which provide seed funding to launch and grow interdisciplinary research centers, and Building Better Futures, a grant program



supporting innovative scholarship addressing complex societal challenges. These efforts complement existing programs such as Innovation Partnerships and Bold Challenges, further expanding the reach of the university's research ecosystem.

As a leading public research university, U-M continues to translate new knowledge and discoveries into real-world impact. In FY 2025, Innovation Partnerships facilitated the launch of 31 new startup companies and recorded a record-breaking 673 invention reports, supporting job creation and driving technologies that address societal needs.

Building on the priorities outlined in our Look to Michigan vision, the university expanded its focus to include advanced technology as a core pillar, highlighting a commitment to responsible innovation alongside education, health, civic engagement and sustainability. To further strengthen collaboration and national leadership in emerging fields, the Office of the Vice President for Research launched the AI Institutes at Michigan and established the Office of National Laboratories to deepen partnerships with the U.S. Department of Energy's national laboratories.

GROWING COMPREHENSIVE ACADEMIC MEDICAL CENTER

Michigan Medicine continues to earn national recognition for leadership in advanced patient care, cutting-edge research to improve human health and comprehensive education of physicians and medical scientists. It includes University of Michigan Health (UMH), University of Michigan Medical School and Michigan Health Corporation.

UMH represents the combined clinical operations of facilities across southeastern Michigan along with the university's statewide network of hospitals, hospital joint ventures and other hospital affiliations, primarily consisting of UM Health-Sparrow and UM Health-West. UMH, which currently includes 11 hospitals and hundreds of clinics, achieved positive financial results in FY 2025 with an operating margin of 1.3 percent — or \$109 million — on operating revenues of \$8.7 billion.

Michigan Medicine continues to expand its expertise through investment in infrastructure, new clinics and a statewide network of integrated, cost-effective and high-quality health care services for the patients and communities it serves across Michigan. This includes the D. Dan and Betty Kahn Health Care Pavilion, a new world-class hospital with advanced clinical capabilities, including a state-of-the-art neurological and neurosurgical center, high-level specialty care services for cardiovascular and thoracic patients and advanced imaging services. This facility, which will open in November 2025, was also designed to achieve LEED Platinum certification for environmental sustainability.



By improving access and experience, promoting and supporting continued innovation and advancing clinical integration with an emphasis on providing care when and where it's needed most, Michigan Medicine is growing its strong foundation of clinical excellence to serve the people of Michigan and beyond.

A BRIGHT FUTURE FOR MICHIGAN

Because of its financial strength, the University of Michigan remains well positioned to move forward with our Look to Michigan vision and Campus Plan 2050. U-M is one of only seven public universities in the country to earn the highest possible credit ratings from S&P Global (AAA) and Moody's (Aaa). We've maintained these outstanding ratings for years, which is a clear indication of our long-term financial strength and stability.

To maintain excellence in education, research and patient care as well as offer collaboration opportunities for multiple disciplines, U-M makes important capital investments in a wide array of its facilities. An overview of the capital projects completed, in progress and in planning during FY 2025 appears in the Major Projects section on page 20. U-M has long balanced investing in new facilities against renewing existing facilities, which enables us to avoid an excessive accumulation of deferred facility maintenance.

Through prudent financial management and focus on environmental stewardship, U-M is well positioned to advance its mission and build a resilient, sustainable future.

Please review Management's Discussion and Analysis starting on page 28 in conjunction with the audited financial statements beginning on page 46. This section of the annual report includes additional details about U-M's financial strength, prudent financial policies and commitment to excellence. When combined with our extraordinary employees dedicated to the public good, U-M is well situated to continue making contributions that enrich the world.

Sincerely,

A handwritten signature in white ink on a blue background, reading "Robert A. Hewlett III".

Robert A. Hewlett III
Interim Executive Vice President and Chief Financial Officer

REPORT FROM THE VICE PRESIDENT FOR DEVELOPMENT

This year has provided many opportunities to strengthen our shared commitment to the University of Michigan, and donors are essential to the important work we do at Michigan and its profound impact on our world.

In FY 2025, donors gave **\$886 million** in cash, pledges, and planned gifts, up 13 percent from last year. This generous support made FY 2025 the university's second-highest fundraising year ever. We received gifts of all sizes from our loyal donors, who have supported a wide range of areas, including student support, health care and research, education, campus food pantries, adaptive sports and more.

A highlight of this fiscal year was U-M's launch of the most ambitious fundraising campaign in public higher education, Look to Michigan, with a \$7 billion goal and mission to take on society's most pressing challenges. At the close of FY 2025, more than 230,000 donors gave **\$4.02 billion** toward the campaign — 57 percent of that goal.

Notably, Michigan Medicine had a record-setting year, representing 40 percent of the total funds raised by the university in FY 2025. A \$40 million gift supported Michigan Medicine's new **Frances and Kenneth Eisenberg Troy Center for Specialty Care**, a first in Oakland County, and mental health research. A \$50 million gift created the **Rogel and Blondy Center for Pancreatic Cancer** and provides support for clinical care and translational research. **C.S. Mott Children's Hospital** received a \$10 million gift to bring additional beds to the Brandon Neonatal Intensive Care Unit and Reese Partlow Pediatric Cardiothoracic Intensive Care Unit.



| THOMAS A. BAIRD |

In FY 2025, donors gave \$886 million, up 13% from last year. This generous support made FY 2025 the university's second-highest fundraising year ever.





| Kenneth and Frances Eisenberg |



| Blavin Scholars |

Donors continue to prioritize student support. In fact, \$152M was given directly to support U-M students. A \$10 million gift supported the **Blavin Scholars Program**, which offers mentors and coaches for undergraduates who have experienced foster care, kinship care, or are without the support of parents or guardians. A \$1 million gift established the **Holberg First-Generation Scholarship Fund in LSA** to provide need-based support for first-generation, low-income students from Chicago. A \$1 million gift to the **Maize & Blue Cupboard** from the Murray C. and Ina C. Pitt Charitable Trust expands support for students facing food insecurity.

Research is another area donors are passionate about, raising \$183M in FY 2025. A \$3 million gift from business leaders and philanthropists **Samir and Puja Kaul** created a lasting source of funding for the Michigan Institute for Computational Discovery and Engineering. A \$25 million gift established the **Weiser Family Center for Breast Cancer** at the Rogel Cancer Center, expanding research around the disease. The unwavering dedication of donors plays a crucial role in what's next at U-M, and I look forward to continuing to advance our vision.

Go Blue!

Tom Baird

Thomas A. Baird
Vice President for Development

HIGHLIGHTS

More at: 2025.annualreport.umich.edu/highlights



University of Michigan expands Go Blue Guarantee

The University of Michigan expanded its Go Blue Guarantee by offering free tuition to eligible in-state undergraduate students from families with annual incomes up to \$125,000 on the Ann Arbor, Dearborn, and Flint campuses in fall 2025. This expansion benefits an additional 2,200 students and increases the total number of U-M students receiving full-tuition support to more than 10,000 since the program began. U-M's continued investment in financial aid reaffirms its commitment to affordability and equal opportunity, ensuring that more in-state students, regardless of economic background, can access a world-class education at Michigan.

Symphony Band takes show on the road in statewide tour

The U-M Symphony Band revived its statewide tour tradition with its 2025 State of the Arts: Symphony Band Tour, visiting 11 Michigan communities from May 6-12, 2025. Led by director Jason K. Fettig, 58 student musicians presented world-class performances and interactive clinics, engaging and inspiring regional high school students. Concerts featured works by renowned and Michigan-based composers, showcasing diverse musical styles. This initiative—supported by U-M Arts Initiative and campus partners—highlights U-M's commitment to artistic outreach and community engagement, bringing the transformative power of live music to audiences and students across the state.



Rhiannon Giddens named Arts Initiative's first U-M Artist-in-Residence

The University of Michigan's Arts Initiative named Rhiannon Giddens—MacArthur Fellow, Grammy winner and Pulitzer co-composer—as its inaugural U-M Artist-in-Residence through October 2025. Giddens engaged with campus archives, faculty and students, advancing research on the contributions of American underclasses to music and leading creative workshops, master classes and public events. Her residency launched U-M's Creators on Campus program, fostering interdisciplinary collaboration and enriching campus life. The initiative emphasizes the transformative power of the arts and U-M's commitment to supporting innovative artists and integrating artistry into education and community engagement.



University of Michigan joins global sports science council

The University of Michigan has joined the Global Sport University Network Leadership Council, partnering with nine leading universities worldwide to advance sport science research in health, inclusivity, innovation and sustainability. U-M's participation highlights its international leadership in sport and physical activity through programs like the Human Performance & Sport Science Center and the Adaptive Sports & Fitness Program. This partnership will expand global research collaborations, student opportunities and interdisciplinary innovation—supporting U-M's Look to Michigan vision to improve health and well-being for Michiganders and beyond and further strengthening the university's position in the global sport science community.



U-M women's track and field runner breaks four records

Savannah Sutherland captured the NCAA 400-meter hurdles title, setting program, NCAA, championship and Canadian records with a personal best of 52.46 seconds—becoming only the second NCAA runner to break 53 seconds. Her win led Michigan to tie for 26th place at the championships. Sutherland's victory marked her second national title and capped a standout career with three consecutive top-two NCAA finishes.

Yearlong celebration marks Medical School's 175th anniversary

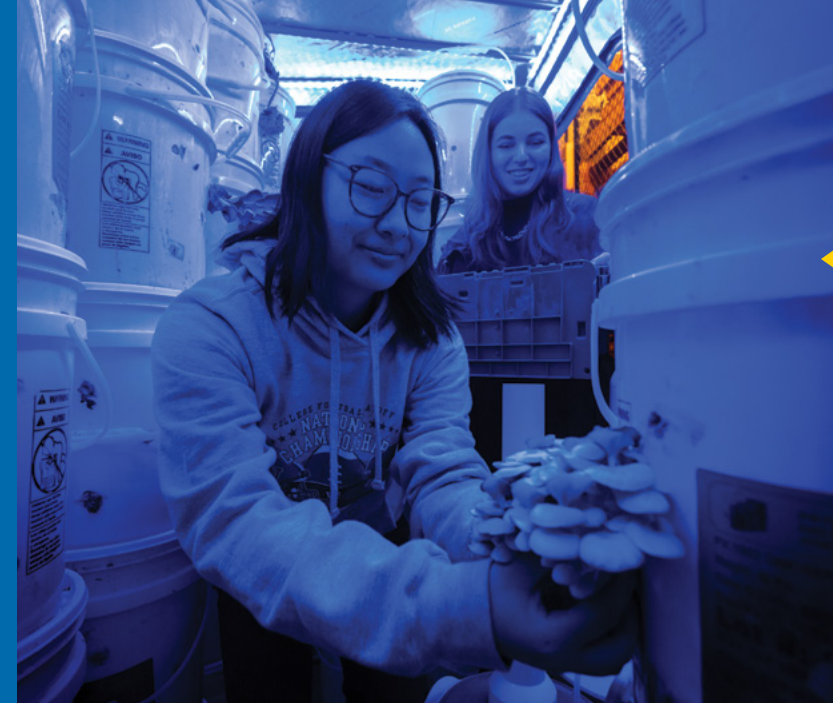
Michigan Medicine celebrated the Medical School's 175th anniversary with a yearlong series of events, exhibits and reflections on its legacy and future throughout FY 2025. The observances highlighted the school's growth from its founding in 1850 to its current status as a leading center of biomedical education, research and clinical care. Activities included historical exhibits, apparel sales supporting innovation and the opening of the D. Dan and Betty Kahn Health Care Pavilion. The celebrations also addressed ethical reflections on past medical practices, encouraging learning from history to inspire future achievements and promote public good in Michigan and beyond.





U-M innovators break research commercialization records in FY 2025

During FY 2025 the University of Michigan set records for research commercialization, with 673 invention reports, 326 license and option agreements and 31 startups launched. Among these, U-M startup HistoSonics announced a landmark \$2.25 billion acquisition, advancing its innovative FDA-cleared histotripsy therapy for liver tumors. These successes, supported by Innovation Partnerships, demonstrate U-M's leadership in turning research discoveries into real-world impact through industry collaboration, startup launch and capital investment. Collectively, U-M innovations expanded opportunities for patients, solved societal challenges and strengthened Michigan's reputation as a leading center for research-driven entrepreneurship.



Michigan Sustainability Community offers living-learning experience

The Michigan Sustainability Community, expanding from the pilot Sustainable Living Experience, is a new living-learning program open to undergraduate students from all University of Michigan schools and colleges. Launched in fall 2025, program students live in Oxford Houses and participate in sustainability-focused coursework, hands-on projects and social events. Administered by the College of Literature, Science, and the Arts with support from Student Life, Michigan Housing, the Office of the Provost, the Office of the Executive Vice President and Chief Financial Officer and the School for Environment and Sustainability, the program fosters collaboration and experiential education. It serves as a gateway to sustainability opportunities and prepares students to become future sustainability leaders.

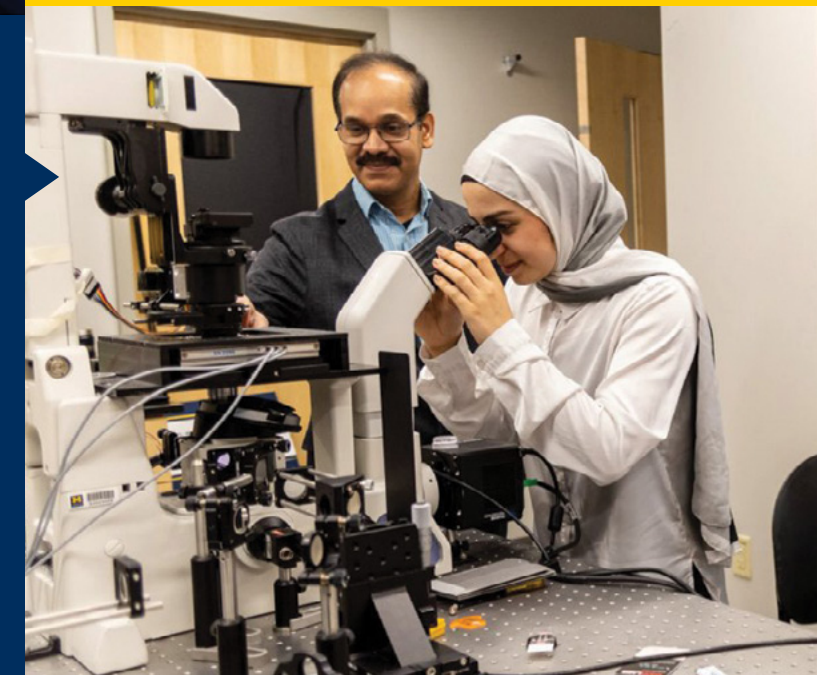
Space Force funds \$35M institute for versatile propulsion at U-M

Michigan Engineering is leading the Space Power and Propulsion for Agility, Responsiveness and Resilience Institute, funded with \$35 million by the U.S. Space Force. The institute brings together eight universities and 14 industry partners to develop spacecraft propulsion systems that combine fast chemical rockets with efficient electric propulsion powered by a nuclear microreactor. U-M teams from Aerospace Engineering, Chemical Engineering, Mechanical Engineering, Electrical Engineering and Computer Science, Climate and Space Sciences and Engineering, and Nuclear Engineering and Radiological Sciences are collaborating. This effort aims to advance versatile propulsion technologies for national defense and space exploration.



UM-Dearborn recognized for major growth in research activity

The University of Michigan-Dearborn earned a prestigious "Research 2" designation from the Carnegie Foundation for the Advancement of Teaching and the American Council on Education, recognizing major growth in research spending and doctorate production. UM-Dearborn became one of only five Michigan schools to achieve this status, following a more than 100% increase in research expenditures since 2022. The university's research focuses on mobility, advanced manufacturing, cybersecurity, energy, artificial intelligence and biomedicine. Supported by federal grants, faculty and students collaborate on innovative projects that address urgent community and economic needs while preparing students for high-demand careers.



\$25M NOAA grant continues national estuarine research program at U-M

The University of Michigan's Graham Sustainability Institute received a \$25 million grant from the National Oceanic and Atmospheric Administration (NOAA) to continue leading the National Estuarine Research Reserve System Science Collaborative. Over five years, U-M will support research addressing critical environmental challenges in U.S. coastal communities, focusing on climate change impacts, community resilience, habitat adaptability and watershed dynamics. The collaborative funds projects that unite coastal managers and scientists to create innovative solutions and enhance estuarine and coastal resilience. U-M's continued leadership highlights the university's commitment to advancing sustainability research, engaging diverse partners and supporting the stewardship of important coastal ecosystems nationwide.



UM-Flint School of Nursing receives \$3.94M grant to address rural nursing shortage

The University of Michigan-Flint School of Nursing launched the UM-Flint Educates Rural Nurses program with a \$3.94 million federal grant from the Health Resources and Services Administration to address critical nursing shortages in Michigan's Thumb region. This four-year initiative aims to increase nurse enrollment and graduation rates, provide specialized training, offer an accelerated pathway to nursing degrees and establish dedicated clinical faculty and preceptors in rural health care settings. Using simulation-based education and clinical immersions, the program prepares students from Huron, Lapeer, Sanilac and Tuscola counties for immediate employment, improving health care access in rural and underserved communities through regional partnerships.

MAJOR PROJECTS

More at: 2025.annualreport.umich.edu/major-projects

| The D. Dan and Betty Kahn Health Care Pavilion rises on Michigan Medicine's campus, offering cutting-edge clinical spaces, improved surgical capacity and welcoming environments for patients and families (completed in November 2025). |

PROJECTS IN PLANNING

Central Campus Residential Development Phase 2 Housing Demolition

Lorch Hall Renovation and Addition

North Campus Research Complex Building 26 First Floor Labs and Office Renovation

Horace H. Rackham Educational Memorial 100 Farnsworth Street, Detroit Michigan

Raoul Wallenberg and Arthur Miller Houses Relocations and Renovations

Ross School of Business Lease at The Grand in Los Angeles, California

University of Michigan Health

- Grand Ledge Health Center Project
- Michigan Medicine Childcare Facility
- Troy Center for Specialty Care

University of Michigan Transportation Research Institute Addition

PROJECTS IN PROGRESS

Flint College of Innovation & Technology Building | Work started March 2024 with an estimated completion date of March 2026. Financing is from a United States Department of Commerce Economic Development Administration grant, a Mott Foundation grant, gifts and U-M Flint.

Edward and Rosalie Ginsberg Building | Work started May 2023 with an estimated completion date of July 2025. Financing is from a gift.

Hadley Family Recreation & Well-Being Center | Work started December 2022 with an estimated completion date of December 2025. Financing is from reserves and Student Life.

Marsal Family School of Education at Marygrove Leasehold Improvements | Work started December 2023 with an estimated completion date of December 2025. Financing is from tenant improvement allowance and the Marsal Family School of Education.

Medical Science Unit I B and D Wings Renovation | Work started March 2023 with an estimated completion date of December 2025. Financing is from the Medical School.

New Building for the College of Pharmacy | Work started February 2023 with an estimated completion date of December 2025. Financing is from reserves and gifts.

New Central Campus Residential Development | Work started September 2023 with an estimated completion date of September 2026. Financing is from reserves and Housing.

New Michigan Marching Band Practice Field | Work started February 2023 with an estimated completion date of September 2026. Financing is from reserves.

Nichols Drive Slope Stabilization | Work started October 2024 with an estimated completion date of March 2026. Financing is from reserves.

Observatory Hall Reserve Officers Training Corps Space Renovation | Work started March 2024 with an estimated completion date of September 2025. Financing is from reserves and the Office of the Provost.

On Campus Solar Installation | Work started May 2025 with an estimated completion date of May 2028. Financing is from the general fund, bond proceeds, and recovery through internal utility rates.

Ross School of Business Executive Dormitory and Sam Wyly Hall Renovations | Work started January 2025 with an estimated completion date of December 2026. Financing is from the Stephen M. Ross School of Business.

U-M Center for Innovation | Work started December 2023 with an estimated completion date of September 2027. Financing is from a gift, a state grant and development activities.

PROJECTS IN PROGRESS, continued

University of Michigan Health | Financing is from University of Michigan Health.

- **Clinical Expansion Project 300 W. Michigan Avenue, Ypsilanti, Michigan** | Work started January 2023 with an estimated completion date of August 2025. Financing is from tenant improvement allowance and University of Michigan Health.
- **D. Dan and Betty Kahn Health Care Pavilion** | Work restarted May 2021 with an estimated completion date of November 2025.
- **Rogel Cancer Center Infrastructure Upgrades** | Work started June 2024 with an estimated completion date of March 2026.

Zina Pitcher Parking Structure | Work started December 2024 with an estimated completion date of March 2026. Financing is from University of Michigan Health and Logistics, Transportation & Parking.

PROJECTS COMPLETED

William Davidson Player Development Center Renovate and Expand Team Areas | Completed October 2024. Financed by Athletic department gifts.

Dearborn Renick University Center First Floor Renovations | Completed December 2024. Financed by U-M Dearborn.

Electric Vehicle Center Battery Laboratory Expansion | Completed March 2025. Financed by the College of Engineering.

Hayward Street Geothermal Facility | Completed October 2024. Financed by reserves.

Leinweber Computer Science and Information Building | Completed February 2025. Financed by state capital appropriation, the Office of the Provost, the College of Engineering, and the School of Information.

Glenn E. Schembechler Hall Renovate Team Locker Room | Completed July 2024. Financed by Athletic department gifts.

School of Nursing Building 1 Classroom and Interior Renovation | Completed March 2025. Financed by the School of Nursing.

University of Michigan Health | Financing by University of Michigan Health.

- **C.S. Mott Children's and Von Voigtlander Women's Hospitals New Children's Emergency Services Fast Track Clinic** | Completed April 2025.
- **A. Alfred Taubman Health Care Center Air Handling Unit Replacement** | Completed June 2025.
- **A. Alfred Taubman Health Care Center Fire Alarm Replacement** | Completed January 2025.
- **University Hospital Electrical Substation Replacement** | Completed November 2025.
- **University Hospital South Renovation** | Completed April 2025.

| The new Edward and Rosalie Ginsberg Building at the University of Michigan serves as a vibrant hub for student engagement, community partnerships and service learning—empowering Wolverines to make a meaningful impact on campus and beyond. |



MANAGEMENT’S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS



October 16, 2025

The management of the University of Michigan (the “University”) is responsible for the preparation, integrity and fair presentation of the basic financial statements. The basic financial statements, presented on pages 46 to 54, have been prepared in conformity with accounting principles generally accepted in the United States of America and, as such, include amounts based on judgments and estimates made by management.

The basic financial statements have been audited by the independent accounting firm PricewaterhouseCoopers LLP, which was given unrestricted access to all financial records and related data, including minutes of all meetings of the Board of Regents. The University believes that all representations made to the independent auditors during their audit were valid and appropriate. PricewaterhouseCoopers’ audit opinion is presented on pages 25-27.

The University maintains a system of internal controls over financial reporting designed to provide reasonable assurance to the University’s management and Board of Regents regarding the preparation of reliable financial statements. These controls are maintained by the establishment and communication of accounting and financial policies and procedures, by the selection and training of qualified personnel and by an internal audit program designed to identify internal control weaknesses, in order to permit management to take appropriate corrective action on a timely basis. There are, however, inherent limitations in the effectiveness of any system of internal controls, including the possibility of human error and the circumvention of controls.

The Board of Regents, through its Finance, Audit and Investment Committee, is responsible for engaging the independent auditors and meeting regularly with management, internal auditors and the independent auditors to ensure that each is carrying out their responsibilities, and to discuss auditing, internal control and financial reporting matters. Both the internal auditors and independent auditors have full and free access to the Finance, Audit and Investment Committee.

Based on the above, the information contained in the accompanying basic financial statements fairly presents, in all material respects, the financial position, changes in financial position and cash flows of the University.

A handwritten signature in black ink, appearing to read 'R. Hewlett III'.

Robert A. Hewlett III
Interim Executive Vice President and Chief Financial Officer

REPORT OF INDEPENDENT AUDITORS



To the Regents of the University of Michigan

OPINIONS

We have audited the accompanying financial statements of the business-type activities, the discretely presented component unit, and the fiduciary activities of the University of Michigan (the “University”), as of and for the years ended June 30, 2025 and 2024, including the related notes, which collectively comprise the University’s basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements present fairly, in all material respects, the respective financial position of the business-type activities, the discretely presented component unit, and the fiduciary activities of the University as of June 30, 2025 and 2024, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

BASIS FOR OPINIONS

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditors’ Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the University and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

RESPONSIBILITIES OF MANAGEMENT FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the University’s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

REPORT OF INDEPENDENT AUDITORS



AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the University's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



REQUIRED SUPPLEMENTAL INFORMATION

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 28 through 45 and the required supplementary information for the pension plan and postemployment benefits on pages 93 through 98 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplemental information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

PricewaterhouseCoopers LLP

October 16, 2025

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

INTRODUCTION

The following discussion and analysis provides an overview of the financial position of the University of Michigan (the “University”) at June 30, 2025 and 2024 and its activities for the two fiscal years ended June 30, 2025. This discussion has been prepared by management and should be read in conjunction with the consolidated financial statements and the notes thereto, which follow this section.

The University is a comprehensive public institution of higher learning with over 67,000 students and approximately 9,200 faculty members on three campuses in southeast Michigan. The University offers a diverse range of degree programs from baccalaureate to post-doctoral levels through 19 schools and colleges, and contributes to the state and nation through related research and public service programs. The University also has a nationally renowned health system which includes the University’s Academic Medical Center (“AMC”), UM Health (a wholly-owned corporation created to hold and develop the University’s statewide network of hospitals, hospital joint ventures and other hospital affiliations, primarily consisting of UM Health-Sparrow and UM Health-West), the University’s Medical School and Michigan Health Corporation (a wholly-owned corporation created for joint venture and managed care initiatives).

The University consistently ranks among the nation’s top universities by various measures of quality, both in general academic terms and in terms of strength of offerings, in specific academic disciplines and professional subjects. Research is central to the University’s mission and a key aspect of its strong reputation among educational institutions. The University is widely recognized for the breadth and excellence of its research enterprise as well as for the exceptional level of cooperation across disciplines, which allows faculty and students to address the full complexity of real-world challenges. The University’s health system also has a tradition of excellence in teaching, advancement of medical science and patient care, consistently ranking among the best health care systems in the nation.

FINANCIAL HIGHLIGHTS

The University’s financial position remains strong, with total assets and deferred outflows of \$38.0 billion and total liabilities and deferred inflows of \$13.1 billion at June 30, 2025, compared to total assets and deferred outflows of \$35.5 billion and total liabilities and deferred inflows of \$13.2 billion at June 30, 2024. Net position, which represents the residual interest in the University’s total assets and deferred outflows after total liabilities and deferred inflows are deducted, totaled \$24.9 billion and \$22.3 billion at June 30, 2025 and 2024, respectively. Changes in net position represent the University’s results of operations and are summarized for the years ended June 30 as follows:

(in millions)	2025	2024	2023
Operating revenues, educational appropriations and supplemental appropriations	\$ 13,481	\$ 12,433	\$ 11,377
Private gifts for operating activities	280	250	193
Operating and interest expenses	(14,587)	(13,454)	(12,699)
	(826)	(771)	(1,129)
Net investment income	3,222	1,933	1,078
Endowment, capital gifts and grants, and other	290	452	207
Increase in net position	\$ 2,686	\$ 1,614	\$ 156

During 2025, the University adopted Governmental Accounting Standards Board (“GASB”) Statement No. 101, *Compensated Absences* (“GASB 101”), which establishes a unified recognition and measurement model for compensated absence liabilities. The adoption of GASB 101 has been reflected at the beginning of the earliest period presented in the financial statements, or July 1, 2023, and is summarized as follows:

	June 30, 2023		
	As Previously Reported	GASB 101 Adoption	July 1, 2023 As Restated
(in millions)			
Accrued compensation and other	\$ 726	\$ 50	\$ 776
Accrued compensation	\$ 15	\$ 24	\$ 39
Net position	\$ 20,714	\$ (74)	\$ 20,640

For purposes of management’s discussion and analysis, the consolidated statement of net position, consolidated statement of revenues, expenses and changes in net position and the consolidated statement of cash flows presented for the year ended June 30, 2023 do not reflect the impact of the adoption of GASB 101.

The results of operations reflect the University’s emphasis on maintaining its national standards in academics, research and health care, within a competitive recruitment environment for faculty, staff and health care professionals; and a period of constrained base state educational appropriations and rising health care, regulatory and facility costs. The University is addressing these risks through aggressive cost cutting and productivity gains designed to help preserve access to affordable higher education and healthcare for Michigan families. To achieve sustainable long-term goals for cost cutting and productivity gains, the University is also strategically utilizing resources to support enterprise-wide projects and initiatives.

USING THE BASIC FINANCIAL STATEMENTS

The University’s financial report includes: the Consolidated Statement of Net Position; the Consolidated Statement of Revenues, Expenses and Changes in Net Position; the Consolidated Statement of Cash Flows; the Discretely Presented Component Unit Statement of Net Position; the Discretely Presented Component Unit Statement of Revenues, Expenses and Changes in Net Position; the Statement of Fiduciary Net Position; and the Statement of Changes in Fiduciary Net Position. These basic financial statements are prepared in accordance with GASB principles, which establish standards for external financial reporting for public colleges and universities. The University’s business-type activities are reported in the consolidated financial statements and the discretely presented component unit financial statements, while its fiduciary activities are reported in the fiduciary financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

CONSOLIDATED STATEMENT OF NET POSITION

The consolidated statement of net position presents the financial position of the University at the end of the fiscal year and includes all assets, deferred outflows, liabilities and deferred inflows of the University. The difference between total assets and deferred outflows as compared to total liabilities and deferred inflows – net position – is one indicator of the current financial condition of the University, while the change in net position is an indication of whether the overall financial condition has improved or worsened during the year. The University's assets, deferred outflows, liabilities, deferred inflows and net position at June 30 are summarized as follows:

(in millions)	2025	2024	2023
Current assets	\$ 5,877	\$ 5,913	\$ 6,152
Noncurrent assets:			
Endowment, life income and other investments	22,554	20,573	19,318
Capital assets, net	8,283	7,571	7,089
Other	474	411	377
Total assets	37,188	34,468	32,936
Deferred outflows	825	1,012	1,074
Current liabilities	3,116	3,192	2,829
Noncurrent liabilities	8,560	8,796	9,065
Total liabilities	11,676	11,988	11,894
Deferred inflows	1,397	1,238	1,402
Net position	\$ 24,940	\$ 22,254	\$ 20,714

The University continues to maintain and protect its strong financial foundation. This financial health, as reflected in the University's net position, results from the prudent utilization of financial resources including careful cost controls, preservation of endowment funds, conservative utilization of debt and adherence to a long-range capital plan for the maintenance and replacement of the physical plant.

Current assets consist primarily of cash and cash equivalents, operating and capital investments, and accounts receivable and totaled \$5.9 billion at both June 30, 2025 and June 30, 2024. Cash, cash equivalents and investments for operating activities totaled \$3.2 billion at June 30, 2025, which represents approximately three months of total expenses excluding depreciation.

Deferred outflows represent the consumption of net assets attributable to a future period and are primarily associated with the University's obligations for postemployment benefits, debt and derivative activity, and the defined benefit pension plans for UM Health-Sparrow and UM Health-West. Deferred outflows totaled \$0.8 billion and \$1.0 billion at June 30, 2025 and 2024, respectively.

Current liabilities consist primarily of accounts payable, accrued compensation, unearned revenue, commercial paper, the current portion of bonds payable and net long-term bonds payable subject to remarketing, and totaled \$3.1 billion and \$3.2 billion at June 30, 2025 and 2024, respectively.

Deferred inflows represent the acquisition of net assets attributable to a future period and are primarily associated with the University's obligations for postemployment benefits, the defined benefit pension plans for UM Health-Sparrow and UM Health-West, and irrevocable split-interest agreements. Deferred inflows totaled \$1.4 billion and \$1.2 billion at June 30, 2025 and 2024, respectively.

ENDOWMENT, LIFE INCOME AND OTHER INVESTMENTS

The University's long-term investment strategy combined with its endowment spending policy serves to insulate operations from expected volatility in the capital markets and provides for a stable and predictable level of spending distributions from the endowment. The success of the University's long-term investment strategy is evidenced by strong returns over sustained periods of time and the ability to limit losses in the face of challenging markets.

The University invests its financial assets in pools with distinct risk and liquidity characteristics based on its needs, with a majority of its financial assets invested in two such pools. The University's working capital is primarily invested in relatively short duration, liquid assets, through its Daily and Monthly Portfolios, while the endowment is primarily invested, along with the noncurrent portion of insurance and benefits reserves, in an equity oriented long-term strategy through its Long Term Portfolio.

The composition of the University's endowment, life income and other investments at June 30 is summarized as follows:

(in millions)	2025	2024	2023
Endowment investments	\$ 21,201	\$ 19,166	\$ 17,876
Life income investments	206	182	174
Noncurrent portion of insurance and benefits obligations investments	436	367	326
Other	711	858	942
	\$ 22,554	\$ 20,573	\$ 19,318

The University's endowment funds consist of both permanent endowments and funds functioning as endowment. Permanent endowments are those funds received from donors with the stipulation that the principal remain intact and be invested in perpetuity to produce income that is to be expended for the purposes specified by the donors. Funds functioning as endowment consist of restricted gifts or unrestricted funds that have been allocated by the University for long-term investment purposes, but are not limited by donor stipulations requiring the University to preserve principal in perpetuity. Programs supported by endowment funds include scholarships, fellowships, professorships, research efforts and other important programs and activities.

The University uses its endowment funds to support operations in a way that strikes a balance between generating a predictable stream of annual support for current needs and preserving the purchasing power of the endowment funds for future periods. A majority of the endowment is maintained in the University Endowment Fund ("UEF"), a unitized pool which represents a collection of over 13,300 separate funds, the majority of which are restricted for specific purposes. The UEF is invested in the University's Long Term Portfolio, a single diversified investment pool.

The endowment spending rule provides for distributions from the UEF to the participants that benefit from the endowment fund. The annual distribution rate is 4.5 percent of the one-quarter lagged seven year moving average fair value of UEF shares. This spending rule is one element of an ongoing financial management strategy that has allowed the University to effectively weather the uncertainties of challenging economic environments.

To protect endowment principal in the event of a prolonged market downturn, distributions are limited to 5.3 percent of the current fair value of fund shares. Capital gains or income generated above the endowment spending rate are reinvested so that in lean times funds will be available for distribution. In addition, participants may also use withdrawals from funds functioning as endowment to support capital expenditures and operations.

Endowment spending rate distributions totaled \$538 million and \$506 million and withdrawals from funds functioning as endowment totaled \$454 million and \$80 million in 2025 and 2024, respectively. Total spending rate distributions combined with withdrawals from funds functioning as endowment averaged 6.9 percent and 4.3 percent of the current year average fair value of the UEF for 2025 and 2024, respectively. Over the past ten years, total spending rate distributions combined with withdrawals from funds functioning as endowment averaged 4.5 percent.

The University participates in certain split-interest agreements and currently holds life income funds for beneficiaries of the pooled income fund, charitable remainder trusts and the gift annuity program. These funds generally pay lifetime income to beneficiaries, after which the principal is made available to the University in accordance with donor intentions.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

CAPITAL AND DEBT ACTIVITIES

One of the critical factors in continuing the quality of the University's academic, research and clinical programs is the development and renewal of capital assets. The University continues to implement its long-range plan to maintain and modernize its existing infrastructure and strategically invest in new construction.

Capital asset additions totaled \$1.4 billion in 2025 as compared to \$1.2 billion in 2024. Capital asset additions primarily represent renovation and new construction of academic, research and clinical facilities, as well as significant investments in equipment, including information technology. Current year capital asset additions were primarily funded with net position and gifts designated for capital purposes of \$1,102 million, as well as debt proceeds of \$281 million and state capital appropriations of \$55 million.

Construction in progress, which totaled \$1.6 billion and \$1.2 billion at June 30, 2025 and 2024, respectively, includes construction of new patient care, wellness, academic, research and residential facilities.

The D. Dan and Betty Kahn Health Care Pavilion is a new 690,000 square foot clinical inpatient tower under construction. The 12-story hospital will house 264 private rooms capable of converting to intensive care, a state-of-the-art neurosciences center, and high-level specialty care services for cardiovascular and thoracic patients, along with advanced imaging. Locating these services together will enable healthcare providers to quickly respond to complex cases and deliver state-of-the-art treatments. The design will also allow for the relocation of 110 beds currently in semi-private rooms at University Hospital to this new facility, which will improve patient safety, quality and experience, while creating space for family members to participate in their loved one's care, healing and recovery. This project is scheduled to be completed in fall 2025.

The Hadley Family Recreation and Well-Being Center is a new 200,000 square foot facility under construction which will replace the former Central Campus Recreation Building. The new facility will include modern gymnasiums, a walking and jogging track, spaces for weight and cardiovascular training, group exercise rooms, aquatics, climbing areas, courts for squash and racquetball, locker rooms and administrative space. The center is designed to enable greater access and opportunity for students, faculty and staff to improve their health and well-being as well as build a sense of community. This project is scheduled to be completed in fall 2025.

The new Central Campus Residential Development will enable the University to respond to the increasing demand of a growing student body for affordable, central campus housing. Along with living spaces for 2,300 undergraduate students in five residence halls, the development located between East Hoover Avenue and Hill Street will also include a 900-seat dining facility with geothermal-exchange heating and cooling, green courtyards and quadrangles, a broad pedestrian walkway, spaces for student activities and several sustainability features. The housing plan is designed to align with the University's stated carbon neutrality goals and Leadership in Energy and Environmental Design Platinum certification requirements. This project is scheduled to be completed in summer 2026.

Construction of the new College of Pharmacy building continues at the corner of Glen Avenue and East Huron Street, near the university's central and medical campuses. This six-floor, 142,000 square foot state-of-the-art facility will address the need to modernize and increase physical space for the college's active learning-style classrooms, laboratories, associated support spaces, faculty and administrative offices, and student-focused areas. It will also bring together the college's teaching, research, and office spaces which are currently distributed across multiple locations. In addition, incorporation of mass-timber structures and other sustainable features will reduce greenhouse gas emissions and emphasize a shared culture of sustainability. This project is scheduled to be completed in summer 2025.

The University of Michigan Center for Innovation ("UMCI"), a new 200,000 square foot academic building under construction in downtown Detroit, will include a world-class research, education and entrepreneurship center designed to advance innovation and talent-focused community development to propel city, region and statewide job creation and inclusive economic growth by stimulating development in the city of Detroit. Programming at the UMCI will offer a mixed-model approach that includes both masters' degrees and workforce development programs that will focus on technology and innovation. This project is scheduled to be completed in spring 2027.

Projects completed in 2025 include construction of the Leinweber Computer Science and Information Building on the University's north campus along with an adjacent geothermal plant to supply heating and cooling. The Leinweber Building, which is the new home for the University's School of Information ("UMSI") and provides expansion space for the Computer Science and Engineering ("CSE") Division of Michigan Engineering, is the first large-scale University building that does not rely on natural gas for heating. It provides much-needed space to meet the increasing demand for computer science and information graduates for research, industry and education. It also brings together the UMSI community, which was previously spread across multiple buildings on central campus including leased space, and connects to the existing Bob and Betty Beyster Building, the current home of CSE.

The University is aware of its financial stewardship responsibility and works diligently to manage its financial resources effectively, including the prudent use of debt to finance capital projects. A strong debt rating is an important indicator of the University's success in this area. In 2025, S&P Global affirmed its highest credit rating (AAA) for bonds backed by a broad revenue pledge based on the University's robust enrollment and demand, exceptional student quality, retention and graduation rates, strong reputation of the University's health system, excellent balance sheet, exceptional research presence and manageable debt burden. In 2024, Moody's affirmed its highest credit rating (Aaa) based on the University's exceptional brand and strategic positioning, strong student demand, substantial research funding, peer leading philanthropy, market leading reputation of the University's health system, and strong budgetary and planning framework.

Long-term debt activity for the years ended June 30 is summarized as follows:

2025				
(in millions)	Beginning Balance	Additions	Reductions	Ending Balance
Commercial paper	\$ 190	\$ 57	\$ 4	\$ 243
Bonds	4,820		269	4,551
	\$ 5,010	\$ 57	\$ 273	\$ 4,794

2024				
(in millions)	Beginning Balance	Additions	Reductions	Ending Balance
Commercial paper	\$ 132	\$ 62	\$ 4	\$ 190
Bonds	5,271		451	4,820
Line of credit	52		52	-
Other	-	60	60	-
	\$ 5,455	\$ 122	\$ 567	\$ 5,010

The University utilizes commercial paper, backed by a general revenue pledge, to provide interim financing for its capital improvement program. Outstanding commercial paper is converted to long-term debt financing as appropriate, within the normal course of business. Outstanding bonds are also supported by the University's general revenue pledge.

During 2025, the University utilized proceeds from the issuance of \$57 million of taxable commercial paper to refund \$57 million of existing general revenue bonds.

During 2024, the University utilized proceeds from the issuance of \$62 million of taxable commercial paper to refund \$62 million of existing general revenue bonds.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

During 2024, the University used existing resources of \$102 million to retire Michigan Finance Authority Hospital Revenue Bonds Series 2017A and 2017B. The University also established three escrow funds using existing resources of \$155 million to legally defease \$66 million of Michigan Finance Authority Hospital Revenue Bonds Series 2015, \$77 million of Michigan Finance Authority Hospital Revenue Bonds Series 2022A and \$11 million of Michigan Finance Authority Hospital Revenue Bonds Series 2022B, resulting in a gain on defeasance of \$23 million which was recognized into other nonoperating revenues.

During 2024, the University acquired three separate legal entities to facilitate the purchase of property in connection with its Central Campus Residential Development project. This acquisition resulted in an increase to capital assets of \$60 million and debt of \$60 million. The University utilized existing resources to fully extinguish the debt associated with the acquisition of these entities during 2024.

The composition of the University's debt at June 30 is summarized as follows:

(in millions)	2025	2024	2023
Variable rate:			
Commercial paper	\$ 243	\$ 190	\$ 132
Bonds	287	372	451
Line of credit			52
Fixed rate bonds	4,264	4,448	4,820
	\$ 4,794	\$ 5,010	\$ 5,455

A significant portion of the University's variable rate bonds are subject to remarketing and, in accordance with GASB requirements, such debt is classified as current unless supported by liquidity arrangements such as lines of credit or standby bond purchase agreements which could refinance the debt on a long-term basis. In the event that variable rate bonds are put back to the University by the debt holder, management believes that the use of remarketing agents as well as the University's strong credit rating will ensure that the bonds will be remarketed within a reasonable period of time.

While fixed rate bonds typically have a higher effective rate of interest at the date of issuance as compared to variable rate bonds, they reduce the volatility of required debt service payments and do not require liquidity support such as lines of credit, standby bond purchase agreements or internal liquidity.

Effective interest rates averaged 3.5 percent and 3.6 percent in 2025 and 2024, respectively. Interest expense on long-term debt totaled \$168 million and \$171 million in 2025 and 2024, respectively.

OBLIGATIONS FOR DEFINED BENEFIT PENSION PLANS

UM Health-Sparrow and UM Health-West have defined benefit pension plans that cover a significant number of their employees, and generally provide benefits based on years of service and employee earnings. Obligations for defined benefit pension plans, net totaled \$(39) million and \$(36) million at June 30, 2025 and 2024, respectively. The decrease in the reported net liability at June 30, 2025 was driven primarily by pension asset gains within all pension plans, offset by an increase in the total pension liability for the UM Health-Sparrow pension plans as a result of a decrease in the discount rate.

OBLIGATIONS FOR POSTEMPLOYMENT BENEFITS

Using current actuarial assumptions and presuming a continuation of the current level of benefits, the University's obligations for postemployment benefits totaled \$3.8 billion at June 30, 2025 as compared to \$4.0 billion at June 30, 2024. The decrease in the reported liability at June 30, 2025 was driven primarily by an increase in the discount rate. Since a portion of retiree medical services will be provided by the University's health system, this liability is net of the related margin and fixed costs associated with providing those services which totaled \$91 million and \$83 million at June 30, 2025 and 2024, respectively.

By implementing a series of health benefit initiatives over the past several years, the University has favorably impacted its total liability for postemployment benefits by \$2.1 billion at June 30, 2025. These initiatives have included cost sharing changes, elimination of Medicare Part B reimbursements for certain retirees and the adjustment of retirement eligibility criteria.

NET POSITION

Net position represents the residual interest in the University's assets and deferred outflows after liabilities and deferred inflows are deducted. The composition of the University's net position at June 30 is summarized as follows:

(in millions)	2025	2024	2023
Net investment in capital assets	\$ 5,539	\$ 4,977	\$ 3,964
Restricted:			
Nonexpendable:			
Permanent endowment corpus	3,367	3,221	2,959
Expendable:			
Net appreciation of permanent endowments	4,805	4,002	3,668
Funds functioning as endowment	3,984	3,636	3,386
Restricted for operations and other	933	830	800
Unrestricted	6,312	5,588	5,937
	\$ 24,940	\$ 22,254	\$ 20,714

Net investment in capital assets represents the University's capital assets, net of accumulated depreciation, outstanding principal balances of debt, lease and subscription liabilities, unexpended bond proceeds, deferred outflows and deferred inflows associated with the acquisition, construction or improvement of those assets.

Restricted nonexpendable net position represents the corpus portion (historical value) of gifts to the University's permanent endowment funds. Restricted expendable net position is subject to externally imposed stipulations governing their use and includes net appreciation of permanent endowments, funds functioning as endowment and net position restricted for operations, facilities and student loan programs. Restricted expendable net position increased 15 percent, or \$1.2 billion, to \$9.7 billion at June 30, 2025, as compared to \$8.5 billion at June 30, 2024.

Although unrestricted net position is not subject to externally imposed stipulations, substantially all of the University's unrestricted net position has been designated for various academic programs, research initiatives and capital projects. Unrestricted net position at June 30, 2025 totaled \$6.3 billion and included funds functioning as endowment of \$9.0 billion offset by unfunded obligations for postemployment benefits of \$4.3 billion. Unrestricted net position at June 30, 2024 totaled \$5.6 billion and included funds functioning as endowment of \$8.3 billion offset by unfunded obligations for postemployment benefits of \$4.2 billion. Unrestricted net position also includes other net resources which totaled \$1.6 billion and \$1.5 billion at June 30, 2025 and 2024, respectively.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

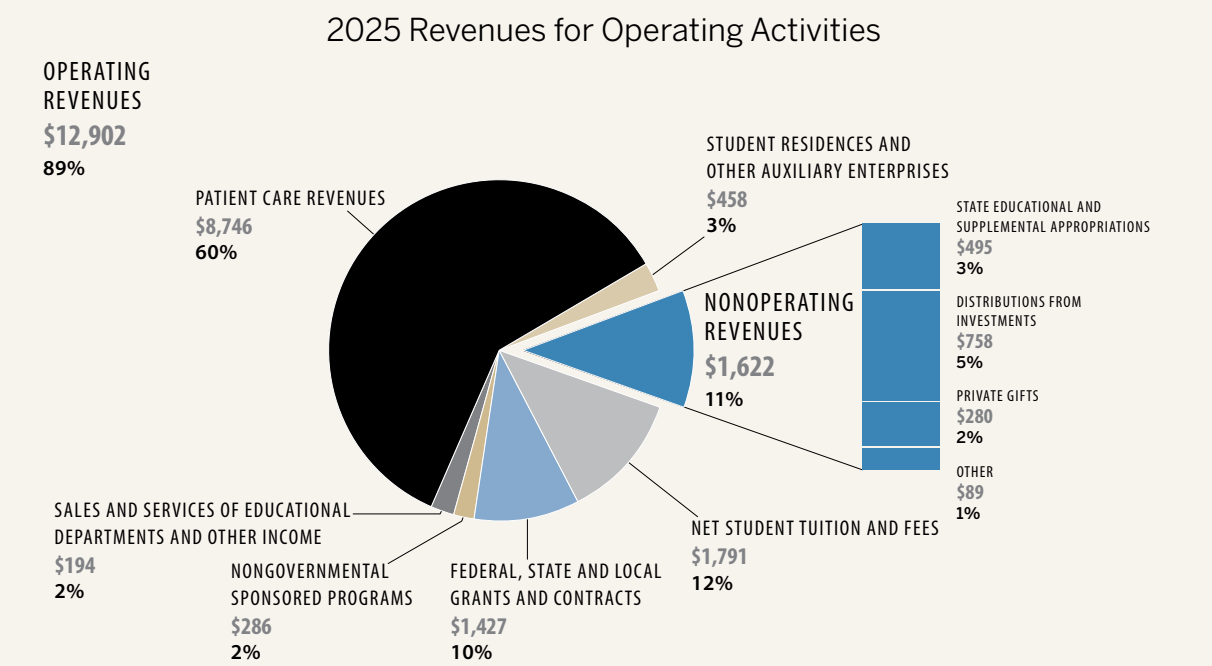
CONSOLIDATED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

The consolidated statement of revenues, expenses and changes in net position presents the University's results of operations. In accordance with GASB reporting principles, revenues and expenses are classified as either operating or nonoperating. The University's revenues, expenses and changes in net position for the years ended June 30 are summarized as follows:

(in millions)	2025	2024	2023
Operating revenues:			
Net student tuition and fees	\$ 1,791	\$ 1,705	\$ 1,641
Sponsored programs	1,713	1,621	1,481
Patient care revenues, net	8,746	8,019	7,251
Other	652	603	556
	12,902	11,948	10,929
Operating expenses	14,405	13,271	12,503
Operating loss	(1,503)	(1,323)	(1,574)
Nonoperating and other revenues (expenses):			
State educational appropriations	425	414	393
State supplemental appropriations	70	6	
Federal Pell grants	84	65	55
Private gifts for operating activities	280	250	193
Net investment income	3,222	1,933	1,078
Interest expense	(182)	(183)	(196)
State capital appropriations	111	50	13
Endowment and capital gifts and grants	182	393	177
Other	(3)	9	17
Nonoperating and other revenues, net	4,189	2,937	1,730
Increase in net position	2,686	1,614	156
Net position, beginning of year	22,254	20,714	19,299
Adoption of GASB 101		(74)	
Affiliation with the Sparrow Health System			1,259
Net position, beginning of year, as restated	22,254	20,640	20,558
Net position, end of year	\$ 24,940	\$ 22,254	\$ 20,714

One of the University's greatest strengths is the diverse streams of revenue that supplement its student tuition and fees, including private support from individuals, foundations and corporations, along with government and other sponsored programs, state appropriations and investment income. The University continues to aggressively seek funding from all possible sources consistent with its mission in order to supplement student tuition and prudently manage the financial resources realized from these efforts to fund its operating activities, which include instruction, patient care and research.

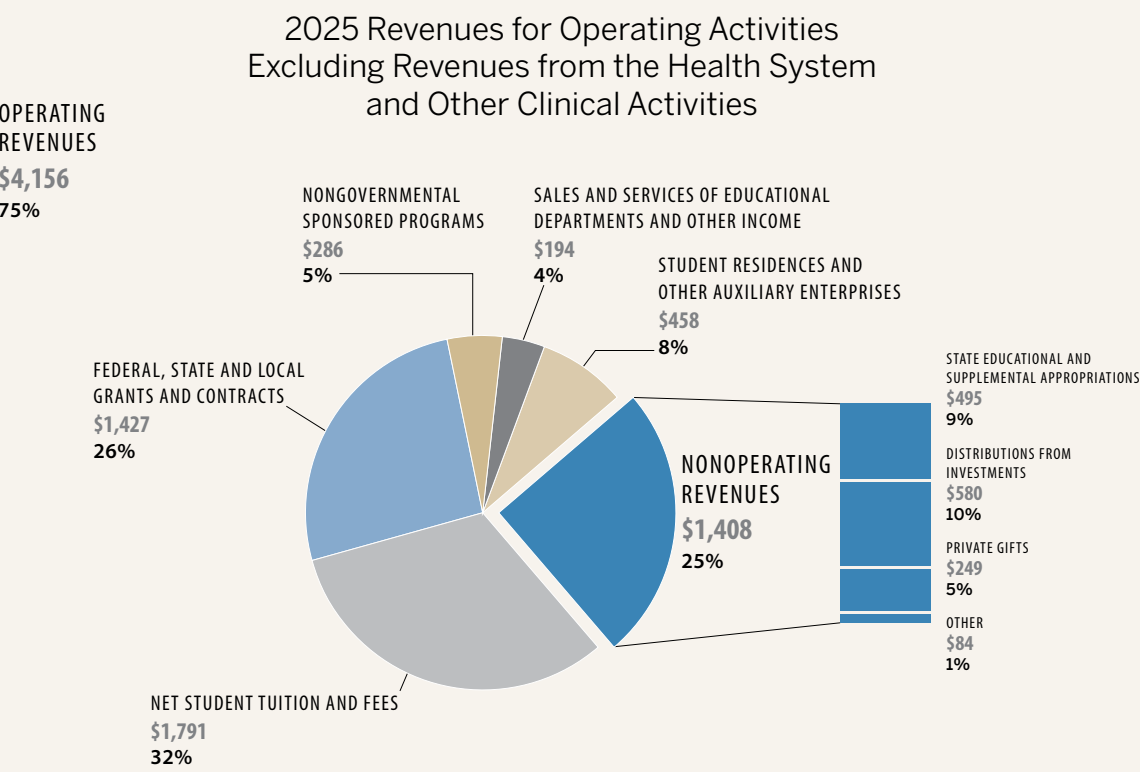
The following is a graphic illustration of revenues by source, both operating and nonoperating, which are used to fund the University's operating activities for the year ended June 30, 2025 (amounts are presented in millions of dollars). Certain recurring sources of the University's revenues are considered nonoperating, as defined by GASB, such as state appropriations, distributions from investments, private gifts and federal Pell grants.



MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

The University measures its performance both for the University as a whole and for the University without its health system and other clinical activities. The exclusion of these activities allows a clearer view of the operations of the schools and colleges, as well as central administration. The following is a graphic illustration of University revenues by source, both operating and nonoperating, which are used to fund operating activities other than the health system and other clinical activities, for the year ended June 30, 2025 (amounts are presented in millions of dollars).



Tuition and state educational appropriations are the primary sources of funding for the University's academic programs. There is a relationship between the growth or reduction in state support and the University's ability to restrain tuition fee increases. Together, net student tuition and fees and state educational appropriations increased 5 percent, or \$97 million to \$2.2 billion in 2025.

For the years ended June 30, net student tuition and fees revenue consisted of the following components:

(in millions)	2025	2024	2023
Student tuition and fees	\$ 2,443	\$ 2,308	\$ 2,187
Less scholarship allowances	652	603	546
	<u>\$ 1,791</u>	<u>\$ 1,705</u>	<u>\$ 1,641</u>

In 2025, net student tuition and fees revenue increased 5 percent, or \$86 million, to \$1.8 billion, which reflects an increase of 6 percent, or \$135 million, in gross student tuition and fees revenue offset by an increase of 8 percent, or \$49 million, in scholarship allowances. Tuition rate increases in 2025 were 2.9 percent for resident undergraduate students and 4.9 percent for both nonresident undergraduate students and most graduate students on the Ann Arbor campus, with a 4.7 percent and 4.9 percent tuition rate increase for most resident undergraduate students on the Dearborn and Flint campuses, respectively. During 2025, the University also experienced growth in the number of students, offset by a shift in mix from nonresident to resident students.

Tuition rate increases in 2024 were 2.9 percent for resident undergraduate students and 4.9 percent for both nonresident undergraduate students and most graduate students on the Ann Arbor campus, with a 4.4 percent and 4.9 percent tuition rate increase for most resident undergraduate students on the Dearborn and Flint campuses, respectively. During 2024, the University experienced growth in the number of students, as well as a shift in mix from nonresident to resident students.

The University's tuition rate increases have consistently been among the lowest in the state, even in years of significant reductions in state educational appropriations, which reflects a commitment to affordable higher education for Michigan families. In addition, the University has increased scholarship and fellowship expenses and related allowances to benefit students in financial need. The University's long-term plan includes an ongoing commitment to cost containment and reallocating resources to the highest priorities to provide support for innovative new initiatives to maintain academic excellence and help students keep pace with the evolving needs of society.

While tuition and state educational appropriations fund a large percentage of University costs, private support is also essential to the University's academic distinction. Private gifts for other than capital and endowment purposes totaled \$280 million in 2025, as compared to \$250 million in 2024.

The University receives revenues for sponsored programs from various government agencies and private sources, which normally provide for both direct and indirect costs to perform these sponsored activities, with a significant portion related to federal research. Revenues for sponsored programs increased 6 percent, or \$92 million, to \$1.7 billion in 2025 driven primarily by increases in federally sponsored activity during this period.

Patient care revenues are principally generated within the University's hospitals and ambulatory care facilities. Patient care revenues increased 9 percent, or \$727 million, to \$8.7 billion in 2025, due primarily to growth in patient volume as well as an increase in revenue per patient case.

For the years ended June 30, patient care revenues by source is summarized as follows:

(in millions)	2025	2024	2023
Academic Medical Center	\$ 6,335	\$ 5,832	\$ 5,305
UM Health	2,151	1,966	1,741
Michigan Health Corporation	26	24	24
Other	234	197	181
	<u>\$ 8,746</u>	<u>\$ 8,019</u>	<u>\$ 7,251</u>

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

The largest component of patient care revenues is generated by AMC, a national leader in advanced patient care and comprehensive education of physicians and medical scientists. AMC serves as the principal teaching facility for the University's Medical School and operates three hospitals with 1,043 licensed beds, as well as numerous ambulatory care centers and various other health care programs across the state. Substantially all physician services to AMC patients are provided by the University's Medical School faculty. AMC also provides educational and clinical opportunities to students of the University's Schools of Nursing, Dentistry, Social Work and Public Health, as well as the College of Pharmacy.

UM Health patient care revenues represent UM Health-Sparrow, a community health care provider in Mid-Michigan, and UM Health-West, a community health care provider in West Michigan. UM Health-Sparrow operates multiple hospitals with a combined 832 licensed beds, as well as outpatient clinics. UM Health-West operates a hospital with 208 licensed beds, as well as outpatient clinics and a growing network of specialty services. Through its affiliations with UM Health-Sparrow and UM Health-West, the University is positioned to expand research capabilities, primary care, specialty services and the use of complex medical technologies.

Michigan Health Corporation generates revenue through its various joint venture and managed care initiatives, which provide services to patients including dialysis and other health services.

Other patient care revenues primarily include amounts received from governmental and commercial payers associated with initiatives designed to improve accessibility and quality of care for patients, services provided by physicians working at facilities outside of the University and ambulatory care services provided by University Health Service, the School of Dentistry and the School of Nursing.

Contractual arrangements with governmental payers (Medicare and Medicaid) and private insurers impact patient care revenues. The distribution of net patient care service revenue by primary payer source for the years ended June 30 is summarized as follows:

	2025	2024	2023
Medicare	29%	31%	30%
Medicaid	14%	13%	13%
Blue Cross	35%	34%	35%
Other	22%	22%	22%

State supplemental appropriations provide additional support for the University's various mission related activities and totaled \$70 million and \$6 million in 2025 and 2024, respectively. During 2025, supplemental appropriations were recognized in support of the Electric Vehicle Center within the College of Engineering. During 2024, supplemental appropriations were recognized in support of initiatives such as critical incident mapping and semiconductor research.

Net investment income increased to \$3.2 billion in 2025 as compared to \$1.9 billion in 2024, driven primarily by positive returns in both marketable and alternative asset classes.

State capital appropriations help the University improve its academic buildings. Recent capital outlays have supported the construction of the Leinweber Computer Science and Information Building, the Electric Vehicle Center and UMCI, as well as renovations of the W.K. Kellogg Institute and Dental Building.

Gifts and grants for endowment and capital purposes continue to be a significant part of sustaining the University's excellence. Private gifts for permanent endowment purposes totaled \$133 million in 2025 as compared to \$248 million in 2024. Capital gifts and grants totaled \$49 million in 2025 as compared to \$145 million in 2024. In recent years, major gifts have been received in support of the University's wide-ranging capital initiatives which include the health system, UMCI and Intercollegiate Athletics.

In addition to revenue diversification, the University continues to make cost containment an ongoing priority. This is necessary as the University faces significant financial pressures, particularly in the areas of compensation and benefits, which represent 61 percent of total expenses, as well as in the areas of energy, technology and ongoing maintenance of facilities and infrastructure.

The University's expenses for the years ended June 30 are summarized as follows (amounts in millions):

	2025		2024		2023	
Operating:						
Compensation and benefits	\$ 8,957	61%	\$ 8,331	62%	\$ 7,809	61%
Supplies and services	4,466	31	4,023	30	3,809	30
Depreciation	720	5	688	5	685	5
Scholarships and fellowships	262	2	229	2	200	2
	14,405	99	13,271	99	12,503	98
Nonoperating:						
Interest	182	1	183	1	196	2
	\$ 14,587	100%	\$ 13,454	100%	\$ 12,699	100%

The University is committed to recruiting and retaining outstanding faculty and staff and the compensation package is one way to successfully compete with peer institutions and nonacademic employers. Compensation and benefits increased 8 percent, or \$626 million, to \$9.0 billion in 2025. Of the 2025 increase, compensation increased 8 percent, or \$490 million, to \$6.9 billion, driven primarily by increases in staffing levels resulting from patient activity volumes within the University's health system, and employee benefits increased 7 percent, or \$136 million, to \$2.1 billion, resulting primarily from an increase in health care and prescription drug costs.

The University faces external and industry realities that put significant pressure on its ability to reduce compensation costs while remaining competitive. To help address this risk, the University continues to review components of its existing benefits program to find opportunities for potential savings without compromising the ability to offer competitive benefits to all faculty and staff.

Health care benefits are one of the most significant employee benefits. Compared to most employers, the University is in a unique position to utilize internal experts to advise and guide its health care and drug plans. Over the past several years, the University has implemented initiatives to better control its rate of cost increase, encourage employees to choose the lowest cost health care plan that meets their needs and share a larger portion of health care cost increases with employees. These initiatives reflect the reality of the national landscape while remaining true to the commitment we make to our employees for a robust benefits package. Careful stewardship of our health benefit plans, including the use of wellness initiatives, helps maintain our competitive position while preserving funding for the University's core mission.

Supplies and services expenses increased 11 percent, or \$443 million, to \$4.5 billion in 2025 and reflect growth in the University's mission related activities.

MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

In addition to their natural classification, it is also informative to review operating expenses by function. The University's expenses by functional classification for the years ended June 30 are summarized as follows (amounts in millions):

	2025		2024		2023	
Operating:						
Instruction	\$	1,557	11%	\$	1,445	11%
Research		1,142	8		1,079	8
Public service		341	2		306	2
Institutional and academic support		1,093	7		1,050	8
Operations and maintenance of plant		470	3		431	3
Auxiliary enterprises:						
Patient care		8,570	59		7,782	58
Other		250	2		261	2
Depreciation		720	5		688	5
Scholarships and fellowships		262	2		229	2
		14,405	99		13,271	99
					12,503	98
Nonoperating:						
Interest		182	1		183	1
		\$	14,587	100%	\$	13,454
					100%	\$
					12,699	100%

Instruction expenses increased 8 percent, or \$112 million, in 2025 and reflect the growth in the related revenue sources offset by cost containment efforts.

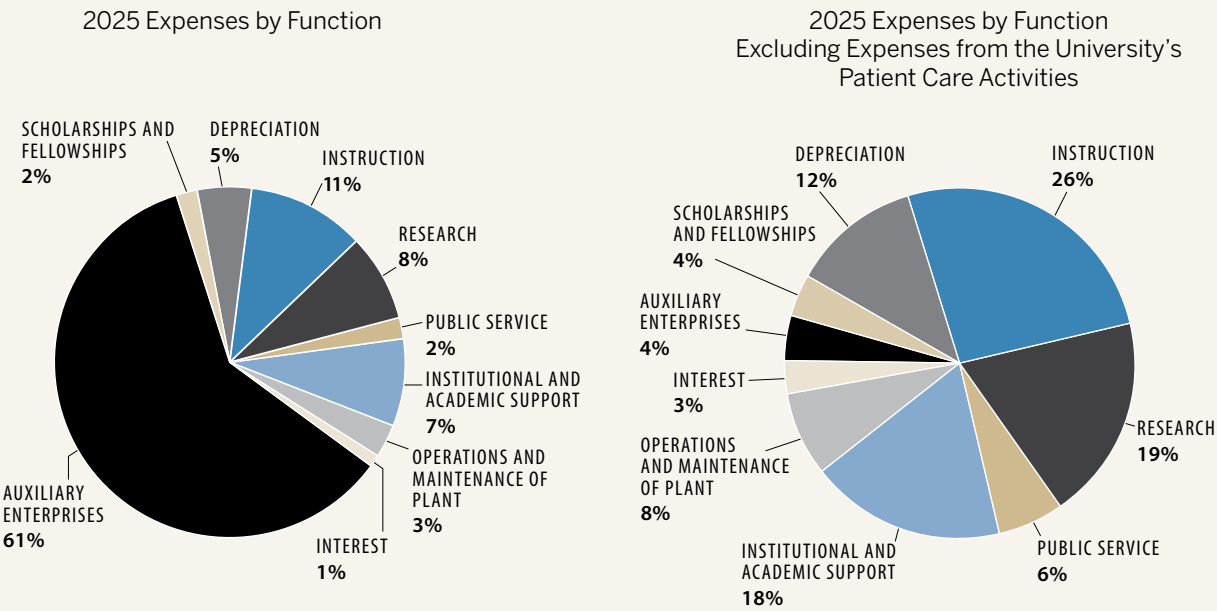
Research expenses increased 6 percent, or \$63 million, in 2025 and reflect the strength of the University's overall research enterprise. To measure its total volume of research expenditures, the University considers research expenses included in the above table, as well as research related facilities and administrative expenses, research initiative and start-up expenses, and research equipment purchases. These amounts totaled \$2.2 billion and \$2.0 billion in 2025 and 2024, respectively.

Patient care expenses increased 10 percent, or \$788 million, in 2025 and reflect the impact of additional patient volume during the period. Increased medical supplies expense resulted from higher patient activity levels, new therapies and the rising cost of pharmaceuticals.

Scholarships and fellowships provided to students totaled \$943 million in 2025 as compared to \$861 million in 2024, an increase of 10 percent. Tuition, housing and fees revenues are reported net of aid applied to students' accounts, while amounts paid directly to students are reported as scholarships and fellowships expense. Scholarships and fellowships for the years ended June 30 are summarized as follows:

(in millions)	2025	2024	2023
Paid directly to students	\$ 262	\$ 229	\$ 200
Applied to tuition and fees	652	603	546
Applied to University Housing	29	28	27
	\$ 943	\$ 860	\$ 773

The following graphic illustrations present total expenses by function, with and without the University's health system and other patient care activities:



MANAGEMENT'S DISCUSSION AND ANALYSIS

(UNAUDITED)

CONSOLIDATED STATEMENT OF CASH FLOWS

The consolidated statement of cash flows provides additional information about the University's financial results by reporting the major sources and uses of cash. The University's cash flows for the years ended June 30 are summarized as follows:

(in millions)	2025	2024	2023
Cash received from operations	\$ 12,837	\$ 11,662	\$ 10,828
Cash expended for operations	(13,450)	(12,380)	(12,119)
Net cash used in operating activities	(613)	(718)	(1,291)
Net cash provided by noncapital financing activities	666	844	756
Net cash used in capital and related financing activities	(1,404)	(1,409)	(957)
Net cash provided by (used in) investing activities	1,505	1,088	(798)
Net increase (decrease) in cash and cash equivalents	154	(195)	(2,290)
Cash and cash equivalents, beginning of year	555	750	2,952
Affiliation with the Sparrow Health System			88
Cash and cash equivalents, beginning of year, as restated	555	750	3,040
Cash and cash equivalents, end of year	\$ 709	\$ 555	\$ 750

Cash received from operations primarily consists of student tuition, sponsored program grants and contracts, and patient care revenues. Significant sources of cash provided by noncapital financing activities, as defined by GASB, include state appropriations, federal Pell grants and private gifts used to fund operating activities.

ECONOMIC FACTORS THAT MAY AFFECT THE FUTURE

The University maintains the highest credit ratings of S&P Global (AAA) and Moody's (Aaa). Achieving and maintaining the highest credit ratings provides the University with significant flexibility in securing capital funds on the most competitive terms. This flexibility, along with ongoing efforts toward revenue diversification and cost containment, will enable the University to provide the necessary resources to support a consistent level of excellence in service to students, patients, the research community, the state and the nation.

A crucial element to the University's future continues to be a strong relationship with the state of Michigan. Historically, there has been a connection between the growth or reduction of state support and the University's ability to control tuition increases. Over the past several years, the University has successfully addressed changes in the state's economy and, pursuant to a long-range plan, continues to work relentlessly to cut and mitigate operational costs in order to remain affordable and preserve access, while protecting the academic enterprise.

The University's budget for 2026 anticipates no change in the level of base state educational appropriations, a 3.4 percent tuition rate increase for Ann Arbor campus resident undergraduates and a 4.5 percent increase in centrally awarded financial aid. Nonresident undergraduate tuition rates, as well as most graduate and professional rates, will increase 4.9 percent. Resident undergraduate tuition rates for the Dearborn and Flint campuses will increase 3.9 percent and 4.9 percent, respectively.

The University continues to execute its long-range plan to maintain, modernize and expand its complement of older facilities while adding key new facilities for instruction, research, patient care, athletics and residential life. This strategy addresses the University's growth and the continuing effects of technology on teaching, research and clinical activities. Authorized costs to complete construction and other projects totaled \$1,020 million at June 30, 2025. Funding for these projects is anticipated to include \$1,000 million from internal sources, gifts, grants and proceeds from borrowings and \$20 million from the State Building Authority.

The University's health system continues its strategy to expand access to patients, locally and on a statewide basis. In addition to strategic capital and technological investments, the University's health system is also focusing on clinical affiliation arrangements and population management programs designed to expand community access and improve patient, family and provider experiences across the continuum of care. The affiliation arrangements are also expected to enhance clinical research, physician recruitment and support services.

While the University's health system is well positioned to maintain its strong financial condition in the near term, ongoing constraints on revenue are expected due to fiscal pressures from employers and federal and state governments. Lawmakers continue to discuss Medicare and Medicaid changes which may target graduate medical education-related payments and could result in a significant impact on teaching hospitals. In addition, private insurance and managed care contracts historically provide for annual increases in reimbursement rates that met or exceeded the rate of inflation; however, there can be no assurance that such trends will continue. Management believes that much of the payment pressure can be offset by growth in patient volume and continued efforts to contain certain costs.

The University will continue to employ its long-term investment strategy to maximize total returns, at an appropriate level of risk, while utilizing a spending rate policy to preserve endowment capital and insulate the University's operations from temporary market volatility.

As a labor-intensive organization, the University faces competitive pressures related to attracting and retaining faculty and staff. Moreover, consistent with the national landscape, the University also faces rising costs of health benefits for its employees and retirees. The University has successfully taken and will continue to take proactive steps to respond to these challenges while protecting the quality of the overall benefits package.

A portion of the University's labor force is unionized, with negotiated labor agreements defining terms and conditions of employment. Changes in relations with unions and represented employees, including the negotiation of new agreements, could have a material effect on the University.

While it is not possible to predict the ultimate results, management believes that the University's financial position will remain strong.

FINANCIAL STATEMENTS
CONSOLIDATED STATEMENT OF NET POSITION

(in thousands)	June 30,	
	2025	2024
Assets		
Current Assets:		
Cash and cash equivalents	\$ 708,864	\$ 554,923
Investments for operating activities	2,493,686	2,761,594
Investments for capital activities	542,561	462,223
Investments for student loan activities	72,176	68,858
Accounts receivable, net	1,581,424	1,533,684
Current portion of notes and pledges receivable, net	131,347	120,910
Current portion of other assets	346,637	411,289
Total Current Assets	5,876,695	5,913,481
Noncurrent Assets:		
Endowment, life income and other investments	22,554,331	20,572,922
Notes and pledges receivable, net	345,522	290,198
Other assets	128,224	120,636
Capital assets, net	8,283,387	7,570,687
Total Noncurrent Assets	31,311,464	28,554,443
Total Assets	37,188,159	34,467,924
Deferred Outflows	824,874	1,011,982

(in thousands)	June 30,	
	2025	2024
Liabilities		
Current Liabilities:		
Accounts payable	805,246	689,962
Accrued compensation and other	965,942	826,093
Unearned revenue	406,716	520,848
Current portion of insurance and benefits reserves	203,401	283,235
Current portion of obligations for postemployment benefits	104,080	125,075
Commercial paper and current portion of bonds payable	355,557	402,592
Long-term bonds payable subject to remarketing	274,640	343,770
Total Current Liabilities	3,115,582	3,191,575
Noncurrent Liabilities:		
Accrued compensation	19,832	29,884
Insurance and benefits reserves	207,244	211,533
Obligations for defined benefit pension plans, net	(38,601)	(35,571)
Obligations for postemployment benefits	3,732,881	3,904,973
Obligations under life income agreements	73,367	68,017
Government loan advances	26,109	30,919
Bonds payable	4,163,581	4,264,053
Other liabilities	375,747	322,150
Total Noncurrent Liabilities	8,560,160	8,795,958
Total Liabilities	11,675,742	11,987,533
Deferred Inflows	1,397,672	1,238,069
Net Position		
Net investment in capital assets	5,538,698	4,977,364
Restricted:		
Nonexpendable	3,367,264	3,221,288
Expendable	9,721,386	8,467,425
Unrestricted	6,312,271	5,588,227
Total Net Position	\$ 24,939,619	\$ 22,254,304

The accompanying notes are an integral part of the consolidated financial statements.

FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

(in thousands)	Year Ended June 30,	
	2025	2024
Operating Revenues		
Student tuition and fees	\$ 2,442,737	\$ 2,308,263
Less scholarship allowances	651,600	603,351
Net student tuition and fees	1,791,137	1,704,912
Federal grants and contracts	1,408,864	1,331,497
State and local grants and contracts	18,226	17,977
Nongovernmental sponsored programs	285,989	271,490
Sales and services of educational departments	192,697	185,445
Auxiliary enterprises:		
Patient care revenues (net of provision for bad debts of \$293,740 in 2025 and \$220,622 in 2024)	8,746,306	8,019,381
Student residence fees (net of scholarship allowances of \$29,000 in 2025 and \$28,214 in 2024)	143,910	139,628
Other revenues	313,661	275,615
Student loan interest income and fees	1,471	1,789
Total Operating Revenues	12,902,261	11,947,734
Operating Expenses		
Compensation and benefits	8,956,896	8,330,970
Supplies and services	4,465,956	4,022,075
Depreciation	719,931	688,146
Scholarships and fellowships	262,564	229,222
Total Operating Expenses	14,405,347	13,270,413
Operating Loss	(1,503,086)	(1,322,679)
Nonoperating Revenues (Expenses)		
State educational appropriations	424,670	414,207
State supplemental appropriations	69,700	6,271
Federal Pell grants	84,412	65,144
Private gifts for other than capital and endowment purposes	280,115	249,839
Net investment income	3,221,410	1,932,833
Interest expense	(182,371)	(183,440)
Total Nonoperating Revenues, Net	3,897,936	2,484,854
Income Before Other Revenues (Expenses)	2,394,850	1,162,175
Other Revenues (Expenses)		
State capital appropriations	111,386	49,857
Capital gifts and grants	49,013	145,448
Private gifts for permanent endowment purposes	133,246	247,716
Other	(3,180)	8,935
Total Other Revenues, Net	290,465	451,956
Increase in Net Position	2,685,315	1,614,131
Net Position, Beginning of Year	22,254,304	20,713,761
Adoption of GASB 101		(73,588)
Net Position, Beginning of Year, as Restated	22,254,304	20,640,173
Net Position, End of Year	\$ 24,939,619	\$ 22,254,304

The accompanying notes are an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENT OF CASH FLOWS

(in thousands)	Year Ended June 30,	
	2025	2024
Cash Flows from Operating Activities		
Student tuition and fees	\$ 1,789,789	\$ 1,705,351
Federal, state and local grants and contracts	1,401,576	1,350,249
Nongovernmental sponsored programs	289,732	261,085
Sales and services of educational departments and other	486,608	456,195
Patient care revenues	8,715,320	7,737,256
Student residence fees	142,655	139,028
Payments for compensation and benefits	(8,733,883)	(8,118,277)
Payments to suppliers	(4,447,582)	(4,026,458)
Payments for scholarships and fellowships	(262,564)	(229,222)
Student loans issued	(5,633)	(6,206)
Student loan collections	11,138	13,268
Net Cash Used in Operating Activities	(612,844)	(717,731)
Cash Flows from Noncapital Financing Activities		
State educational appropriations	422,768	410,255
State supplemental appropriations	34,700	6,271
Federal Pell grants	84,412	65,144
Private gifts and other receipts	314,408	514,005
Principal payments on debt	(100,000)	(52,000)
Interest payments on debt	(89,755)	(89,755)
Student direct lending receipts	329,637	310,723
Student direct lending disbursements	(328,909)	(314,844)
Amounts received for annuity and life income funds	10,187	5,066
Amounts paid to annuitants and life beneficiaries and related expenses	(11,587)	(10,848)
Net Cash Provided by Noncapital Financing Activities	665,861	844,017
Cash Flows from Capital and Related Financing Activities		
State capital appropriations	44,662	128,513
Private gifts and other receipts	53,598	49,670
Principal and interest payments on lease and subscription liabilities	(100,916)	(89,235)
Proceeds from issuance of capital debt	57,085	61,725
Principal payments on capital debt	(162,660)	(479,928)
Interest payments on capital debt	(97,915)	(107,480)
Purchases of capital assets	(1,201,185)	(975,561)
Proceeds from sales of capital assets	3,249	3,152
Net Cash Used in Capital and Related Financing Activities	(1,404,082)	(1,409,144)

FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF CASH FLOWS, CONTINUED

(in thousands)	Year Ended June 30,	
	2025	2024
Cash Flows from Investing Activities		
Interest and dividends on investments, net	278,974	270,691
Proceeds from sales and maturities of investments	10,912,221	10,139,184
Purchases of investments	(9,869,879)	(9,617,470)
Net decrease in cash equivalents from noncurrent investments	184,431	289,948
Net (increase) decrease in fiduciary custodial funds and other	(741)	5,290
Net Cash Provided by Investing Activities	1,505,006	1,087,643
Net Increase (Decrease) in Cash and Cash Equivalents	153,941	(195,215)
Cash and Cash Equivalents, Beginning of Year	554,923	750,138
Cash and Cash Equivalents, End of Year	\$ 708,864	\$ 554,923
Reconciliation of Operating Loss to Net Cash Used in Operating Activities:		
Operating loss	\$ (1,503,086)	\$ (1,322,679)
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation expense	719,931	688,146
Changes in assets and liabilities:		
Accounts receivable, net	(52,929)	(288,500)
Notes and pledges receivable, net	4,895	4,744
Other assets	77,766	(55,870)
Accounts payable	19,120	23,760
Accrued compensation and other	70,014	46,226
Unearned revenue	(15,394)	(3,854)
Insurance and benefits reserves	(84,123)	28,992
Obligations for defined benefit pension plans, net	(3,030)	(50,760)
Obligations for postemployment benefits	(193,087)	313,673
Changes in deferred outflows	185,737	59,530
Changes in deferred inflows	161,342	(161,139)
Net Cash Used in Operating Activities	\$ (612,844)	\$ (717,731)

The accompanying notes are an integral part of the consolidated financial statements.

DISCRETELY PRESENTED COMPONENT UNIT

STATEMENT OF NET POSITION

(in thousands)	December 31,	
	2024	2023
University of Michigan Health Plan Holdings, LLC		
Assets		
Current Assets:		
Cash and cash equivalents	\$ 37,656	\$ 65,605
Accounts receivable, net	25,098	18,521
Accounts receivable from the University	22,580	91
Current portion of other assets	3,910	882
Total Current Assets	89,244	85,099
Noncurrent Assets:		
Investments	3,001	2,729
Other assets	415	451
Capital assets, net	3,774	5,935
Total Noncurrent Assets	7,190	9,115
Total Assets	96,434	94,214
Liabilities		
Current Liabilities:		
Accounts payable to the University	5,107	6,911
Unearned premiums	3,632	2,764
Prefunding on self-insured accounts	4,887	4,918
Current portion of other liabilities	15,664	13,355
Insurance and benefits reserves	41,527	38,123
Total Current Liabilities	70,817	66,071
Noncurrent Liabilities:		
Other liabilities	161	161
Total Liabilities	70,978	66,232
Net Position		
Net investment in capital assets	3,195	5,386
Unrestricted	22,261	22,596
Total Net Position	\$ 25,456	\$ 27,982

The accompanying notes are an integral part of the consolidated financial statements.

FINANCIAL STATEMENTS
DISCRETELY PRESENTED COMPONENT UNIT
STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN NET POSITION

	Year Ended December 31,	
	2024	2023
(in thousands)	University of Michigan Health Plan Holdings, LLC	
Operating Revenues		
Gross direct written premiums	\$ 253,728	\$ 269,169
Ceded written premiums	(691)	(1,483)
Total Operating Revenues	253,037	267,686
Operating Expenses		
Losses and loss adjustment expenses, net of reinsurance	223,251	255,516
Compensation and benefits	20,009	17,863
Supplies, services and other	39,709	36,858
Depreciation	2,913	2,802
Total Operating Expenses	285,882	313,039
Operating Loss	(32,845)	(45,353)
Nonoperating Revenues (Expenses)		
Net investment income	3,348	3,832
Interest expense	(29)	(34)
Other		10,075
Total Nonoperating Revenues, Net	3,319	13,873
Loss Before Other Revenues	(29,526)	(31,480)
Other Revenues		
Capital contributions	27,000	38,925
Total Other Revenues	27,000	38,925
(Decrease) Increase in Net Position	(2,526)	7,445
Net Position, Beginning of Year	27,982	20,811
Adoption of GASB 101		(274)
Net Position, Beginning of Year, as Restated	27,982	20,537
Net Position, End of Year	\$ 25,456	\$ 27,982

The accompanying notes are an integral part of the consolidated financial statements.

STATEMENT OF FIDUCIARY NET POSITION

	June 30, 2025	
(in thousands)	Custodial Funds	Pension Trust Funds
Assets		
Receivables		\$ 6,297
Investments	\$ 316,831	791,700
Total Assets	316,831	797,997
Liabilities		
Due to individuals and organizations	45,497	850
Total Liabilities	45,497	850
Fiduciary Net Position		
Restricted for:		
Pensions		797,147
Organizations	271,334	
Total Fiduciary Net Position	\$ 271,334	\$ 797,147

	June 30, 2024	
(in thousands)	Custodial Funds	Pension Trust Funds
Assets		
Receivables		\$ 19,286
Investments	\$ 297,665	757,668
Total Assets	297,665	776,954
Liabilities		
Due to individuals and organizations	43,930	1,514
Total Liabilities	43,930	1,514
Fiduciary Net Position		
Restricted for:		
Pensions		775,440
Organizations	253,735	
Total Fiduciary Net Position	\$ 253,735	\$ 775,440

The accompanying notes are an integral part of the consolidated financial statements.

FINANCIAL STATEMENTS
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION

	Year Ended June 30, 2025	
(in thousands)	Custodial Funds	Pension Trust Funds
Additions		
Contributions:		
Organizations	\$ 8,355	
Employer		\$ 20,636
Total Contributions	8,355	20,636
Net investment income	14,137	60,373
Total Additions	22,492	81,009
Deductions		
Benefits paid to participants		50,880
Administrative expenses		8,422
Withdrawals	4,893	
Total Deductions	4,893	59,302
Increase in Fiduciary Net Position	17,599	21,707
Fiduciary Net Position, Beginning of Year	253,735	775,440
Fiduciary Net Position, End of Year	\$ 271,334	\$ 797,147

	Year Ended June 30, 2024	
(in thousands)	Custodial Funds	Pension Trust Funds
Additions		
Contributions:		
Organizations	\$ 3,473	
Employer		\$ 19,000
Total Contributions	3,473	19,000
Net investment income	16,182	71,980
Total Additions	19,655	90,980
Deductions		
Benefits paid to participants		48,385
Administrative expenses		8,714
Withdrawals	3,144	
Total Deductions	3,144	57,099
Increase in Fiduciary Net Position	16,511	33,881
Fiduciary Net Position, Beginning of Year	237,224	741,559
Fiduciary Net Position, End of Year	\$ 253,735	\$ 775,440

NOTES TO CONSOLIDATED FINANCIAL
STATEMENTS

JUNE 30, 2025 AND 2024

NOTE 1—ORGANIZATION AND SUMMARY OF SIGNIFICANT
ACCOUNTING POLICIES

Organization and Basis of Presentation: The University of Michigan (the “University”) is a state-supported institution with an enrollment of over 67,000 students on its three campuses. The consolidated financial statements include the individual schools, colleges and departments, the University’s Academic Medical Center, UM Health (a wholly-owned corporation created to hold and develop the University’s statewide network of hospitals, hospital joint ventures and other hospital affiliations, primarily consisting of UM Health-Sparrow and UM Health-West), Michigan Health Corporation (a wholly-owned corporation created for joint venture and managed care initiatives) and Veritas Insurance Corporation (a wholly-owned captive insurance company). The University also presents financial statements for its discretely presented component unit, University of Michigan Health Plan Holdings, LLC, a health plan providing high quality health care coverage to members across Michigan. While the University is a political subdivision of the state of Michigan, it is not a component unit of the State in accordance with Governmental Accounting Standards Board (“GASB”) Statement No. 14, *The Financial Reporting Entity*. The University is classified as a state instrumentality under Internal Revenue Code Section 115 and a charitable organization under Internal Revenue Code Section 501(c)(3), and is therefore exempt from federal income taxes. Certain activities of the University may be subject to taxation as unrelated business income under Internal Revenue Code Sections 511 to 514.

Within its consolidated financial statements and its discretely presented component unit financial statements, the University reports as a special purpose government entity engaged primarily in business type activities, as defined by GASB, on the accrual basis. Business type activities are those that are financed in whole or in part by fees charged to external parties for goods or services. The University’s fiduciary activities represent those resources for which the University acts as a trustee or custodian, including the UM Health-Sparrow and UM Health-West pension plan trusts which are considered fiduciary component units.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1—ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

During 2025, the University adopted GASB Statement No. 101, *Compensated Absences* (“GASB 101”), which establishes a unified recognition and measurement model for compensated absence liabilities. The adoption of GASB 101 has been reflected at the beginning of the earliest period presented in the financial statements, or July 1, 2023, and is summarized as follows:

	June 30, 2023		
	As Previously	GASB 101	July 1, 2023
(in thousands)	Reported	Adoption	As Restated
Accrued compensation and other	\$ 726,360	\$ 50,228	\$ 776,588
Accrued compensation	\$ 15,324	\$ 23,360	\$ 38,684
Net position	\$ 20,713,761	\$ (73,588)	\$ 20,640,173

Net position is categorized as:

- Net investment in capital assets: Capital assets, net of accumulated depreciation, outstanding principal balances of debt, lease and subscription liabilities, unexpended bond proceeds, deferred outflows and deferred inflows associated with the acquisition, construction or improvement of those assets.
- Restricted:
 - Nonexpendable* – Net position subject to externally imposed stipulations that it be maintained permanently. Such net position includes the corpus portion (historical value) of gifts to the University’s permanent endowment funds and certain investment earnings stipulated by the donor to be reinvested permanently.
 - Expendable* – Net position subject to externally imposed stipulations that can be fulfilled by actions of the University pursuant to those stipulations or that expire by the passage of time. Such net position includes net appreciation of the University’s permanent endowment funds that have not been stipulated by the donor to be reinvested permanently.
- Unrestricted: Net position not subject to externally imposed stipulations. Unrestricted net position may be designated for specific purposes by action of management or the Board of Regents. Substantially all unrestricted net position is designated for various academic programs, research initiatives and capital projects.

Summary of Significant Accounting Policies: The University considers all highly liquid investments purchased with a maturity of three months or less to be cash equivalents. Cash equivalents representing assets of the University’s endowment, life income and other investments are included in noncurrent investments as these funds are not used for operating purposes.

Investments are reported in four categories in the statement of net position. Investments reported as endowment, life income and other investments are those funds invested in portfolios that are considered by management to be of a long duration. Investments for student loan and capital activities are those funds that are intended to be used for these specific activities. All other investments are reported as investments for operating activities.

GASB defines fair value and establishes a framework for measuring fair value that includes a three tiered hierarchy of valuation inputs, placing a priority on those which are observable in the market. Observable inputs reflect market data obtained from sources independent of the reporting entity and unobservable inputs reflect the University’s own assumptions about how market participants would value an asset or liability based on the best information available. To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. The three levels of inputs, of which the first two are considered observable and the last unobservable, are as follows:

- Level 1 – Quoted prices for identical assets or liabilities in active markets that can be accessed at the measurement date
- Level 2 – Other significant observable inputs, either direct or indirect, such as quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in markets that are not active; inputs other than quoted prices that are observable; or market corroborated inputs
- Level 3 – Unobservable inputs

GASB allows for the use of net asset value (“NAV”) as a practical expedient to determine the fair value of nonmarketable investments if the NAV is calculated in a manner consistent with the Financial Accounting Standards Board’s measurement principles for investment companies. Investments that use NAV in determining fair value are disclosed separately from the valuation hierarchy as presented in Note 2.

Investments in marketable securities are carried at fair value, as established by the major securities markets. Purchases and sales of investments are accounted for on the trade date basis. Investment income is recorded on the accrual basis. Realized and unrealized gains and losses are reported in investment income.

Investments in nonmarketable limited partnerships are carried at fair value, which is generally established using the NAV provided by the management of the investment partnerships at June 30, 2025 and 2024. The University may also adjust the fair value of these investments based on market conditions, specific redemption terms and restrictions, risk considerations and other factors. As these investments are not readily marketable, the estimated value is subject to uncertainty, and therefore, may differ from the value that would have been used had a ready market for the investments existed.

Investments denominated in foreign currencies are translated into U.S. dollar equivalents using year end spot foreign currency exchange rates. Purchases and sales of investments denominated in foreign currencies and related income are translated at spot exchange rates on the transaction dates.

Derivative instruments such as financial futures, forward foreign exchange contracts and interest rate swaps held in investment portfolios, are recorded on the contract date and are carried at fair value using listed price quotations or amounts that approximate fair value. To facilitate trading in financial futures, the University is required to post cash or securities to satisfy margin requirements of the exchange where such futures contracts are listed. The University monitors the required amount of cash and securities on deposit for financial futures transactions and withdraws or deposits cash or securities as necessary.

Accounts receivable are recorded net of an allowance for uncollectible accounts receivable. The allowance is based on management’s judgment of potential uncollectible amounts, which includes such factors as historical experience and type of receivable.

The University receives pledges and bequests of financial support from corporations, foundations and individuals. Revenue is recognized when a pledge representing an unconditional promise to give is received and all eligibility requirements, including time requirements, have been met. In the absence of such a promise, revenue is recognized when the gift is received. Permanent endowment pledges do not meet eligibility requirements, as defined by GASB, and are not recorded as assets until the related gift is received.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1—ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, CONTINUED

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of the estimated future cash flows. The discounts on these amounts are computed using risk-free interest rates applicable to the years in which the promises are made, commensurate with expected future payments. An allowance for uncollectible pledges receivable is provided based on management’s judgment of potential uncollectible amounts and includes such factors as prior collection history, type of gift and nature of fundraising.

Capital assets are recorded at cost or, if donated, at acquisition value at the date of donation. Depreciation of capital assets is provided on a straight-line method over the estimated useful lives of the respective assets, which generally range from three to fifty years. Right-to-use assets are recorded at the present value of payments expected to be made during the related term using discount rates which are based upon the University’s incremental borrowing rates, and are depreciated over the shorter of the related term or the expected useful life of the underlying asset. The University does not capitalize works of art or historical treasures that are held for exhibition, education, research or public service, as these collections are neither disposed of for financial gain nor encumbered in any way.

Deferred outflows represent the consumption of net assets attributable to a future period and are primarily associated with the University’s obligations for postemployment benefits, debt and derivative activity, and the defined benefit pension plans for UM Health-Sparrow and UM Health-West.

Unearned revenue consists primarily of cash received from grant and contract sponsors which has not yet been earned under the terms of the agreement. Unearned revenue also includes amounts received in advance of an event, such as student tuition and advance ticket sales related to future fiscal years.

The University holds life income funds for beneficiaries of the pooled income fund, charitable remainder trusts and the gift annuity program. These funds generally pay lifetime income to beneficiaries, after which the principal is made available to the University in accordance with donor intentions. All life income fund assets, including those held in trust, are recorded at fair value. The present value of estimated future payments due to life income beneficiaries is recorded as a liability.

Deferred inflows represent the acquisition of net assets attributable to a future period and are primarily associated with the University’s obligations for postemployment benefits, the defined benefit pension plans for UM Health-Sparrow and UM Health-West, and irrevocable split-interest agreements.

For donor restricted endowments, the Uniform Prudent Management of Institutional Funds Act, as adopted in Michigan, permits the Board of Regents to appropriate amounts for endowment spending rule distributions as is considered prudent. The University’s policy is to retain net realized and unrealized appreciation with the endowment after spending rule distributions. Net appreciation of permanent endowment funds, which totaled \$4,804,342,000 and \$4,001,852,000 at June 30, 2025 and 2024, respectively, is recorded in restricted expendable net position. The University’s endowment spending rule is further discussed in Note 2.

The University’s policy for defining operating activities as reported on the statement of revenues, expenses and changes in net position are those that generally result from exchange transactions such as payments received for providing services and payments made for services or goods received. Nearly all of the University’s expenses result from exchange transactions.

Student tuition and residence fees are presented net of scholarships and fellowships applied to student accounts, while stipends and other payments made directly to students are presented as scholarship and fellowship expenses.

Patient care revenues are reported net of contractual allowances and bad debt expenses. Contractual allowances are estimated based on agreements with third-party payers that provide payments for patient care services at amounts different from established rates. These allowances are subject to the laws and regulations governing the federal and state programs and post-payment audits, and adjusted in future periods as final settlements are determined. Patient care services are primarily provided through the University’s health system, which includes University Health Service, which offers health care services to students, faculty and staff, and Dental Faculty Associates, which offers dental care services performed by faculty dentists.

Patient care services are provided to patients who meet certain criteria under the University’s charity care policies without charge or at amounts less than its established rates. Accordingly, charity care is not reported as revenue in the accompanying statement of revenues, expenses and changes in net position. Charges forgone for charity care services totaled \$214,379,000 and \$160,688,000 in 2025 and 2024, respectively.

Other auxiliary enterprise revenues primarily represent revenues generated by intercollegiate athletics, parking, student unions and student publications.

Certain significant revenue streams relied upon for operations result from nonexchange transactions and are recorded as nonoperating revenues including state appropriations, federal Pell grants, gifts and investment income.

State supplemental appropriations provide additional support for the University’s various mission related activities and include funding for such items as the Electric Vehicle Center, semiconductor research and critical incident mapping.

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. The most significant areas that require management estimates relate to self-insurance and benefits obligations.

Reclassifications: Certain prior year amounts have been reclassified to conform with current year presentations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2—CASH AND INVESTMENTS

Summary: The University maintains centralized management for substantially all of its cash and investments.

Working capital of individual University units is primarily invested in the University Investment Pool (“UIP”). Together with the University’s current portion of insurance and benefits reserves, the UIP is invested in the Daily and Monthly Portfolios, which are principally invested in investment-grade money market securities, U.S. government and other fixed income securities, and absolute return strategies.

The University collectively invests substantially all of the assets of its endowment funds along with the noncurrent portion of its insurance and benefits reserves, charitable remainder trusts and gift annuity program in the Long Term Portfolio. The longer investment horizon of the Long Term Portfolio allows for an equity-oriented strategy to achieve higher expected returns over time, and permits the use of less liquid alternative investments, providing for equity diversification beyond the stock markets. The Long Term Portfolio includes investments in domestic and non-U.S. stocks and bonds, commingled funds and limited partnerships consisting of venture capital, absolute return strategies, private equity, real estate, infrastructure and natural resources.

The University also separately invests certain endowments and charitable remainder trusts, unexpended bond proceeds and other funds outside of the Daily, Monthly and Long Term Portfolios.

The University holds invested funds as a result of agency relationships with various groups that are considered fiduciary in nature. Funds received are invested in either the UIP, or the University Endowment Fund (“UEF”), a commingled pool invested entirely in the Long Term Portfolio. The University establishes the fair value of the UIP at \$1.00 per share and any participant in the pool may purchase or redeem shares at that price. The University determines the fair value of UEF shares at the end of each calendar quarter based on the fair value of the pool. Participants may purchase or redeem UEF shares at fair value at each valuation date, subject to minimum holding and notice requirements.

Given the commingled nature of the underlying pools in which the UIP and UEF invest, unitized shares are not specifically associated with individual investments. Therefore, the University’s investment activities as presented within the consolidated statement of cash flows as well as this note are presented gross, with a corresponding adjustment to remove the fiduciary custodial activities that are presented within the statement of fiduciary net position and statement of changes in fiduciary net position.

Authorizations: The University’s investment policies are governed and authorized by University Bylaws and the Board of Regents. The approved asset allocation policy for the Long Term Portfolio sets general targets for both equities and fixed income securities. Since diversification is a fundamental risk management strategy, the Long Term Portfolio is broadly diversified within these general categories.

The endowment spending rule provides for distributions from the UEF to the participants that benefit from the endowment fund. The annual distribution rate is 4.5 percent of the one-quarter lagged seven year moving average fair value of fund shares. To protect endowment principal in the event of a prolonged market downturn, distributions are limited to 5.3 percent of the current fair value of fund shares. Distributions are also made from the UIP based on the 90-day U.S. Treasury Bill rate. The University’s costs to administer and grow the UEF and UIP are funded by investment returns.

Cash and Cash Equivalents: Cash and cash equivalents, which totaled \$708,864,000 and \$554,923,000 at June 30, 2025 and 2024, respectively, represent cash and short-term money market investments in mutual funds, overnight collective funds managed by the University’s custodian or short-term highly liquid investments registered as securities and held by the University or its agents in the University’s name. Of its cash and cash equivalents, the University had actual cash balances in its bank accounts in excess of federal deposit insurance limits in the amount of \$183,514,000 and \$205,867,000 at June 30, 2025 and 2024, respectively.

Cash and cash equivalents include certain securities that are subject to the leveling requirements defined by GASB. Level 1 securities, which primarily consist of money market funds and U.S. government securities, totaled \$109,462,000 and \$67,806,000 at June 30, 2025 and 2024, respectively. Level 2 securities, which primarily consist of commercial paper and repurchase agreements, totaled \$78,831,000 and \$5,959,000 at June 30, 2025 and 2024, respectively.

Investments: At June 30, 2025 and 2024, the University’s investments, which are held by the University or its agents in the University’s name, are summarized as follows:

(in thousands)	2025	2024
Cash equivalents, noncurrent	\$ 103,748	\$ 284,549
Equity securities	975,835	666,983
Fixed income securities	4,260,237	4,816,362
Commingled funds	3,476,384	3,277,662
Nonmarketable alternative investments	17,153,118	15,105,629
Other investments	10,263	12,077
	25,979,585	24,163,262
Less fiduciary custodial funds	316,831	297,665
	\$ 25,662,754	\$ 23,865,597

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2—CASH AND INVESTMENTS, CONTINUED

At June 30, 2025 and 2024, the fair value of the University's investments based on the inputs used to value them is summarized as follows:

2025					
(in thousands)	Level 1	Level 2	Level 3	NAV	Total Fair Value
Cash equivalents, noncurrent	\$ 103,748	-	-	-	\$ 103,748
Equity securities:					
Domestic	246,529	\$ 1,087	\$ 95,615		343,231
Foreign	629,988		2,616		632,604
	876,517	1,087	98,231	-	975,835
Fixed income securities:					
U.S. Treasury	2,196,924				2,196,924
U.S. government agency		265,014			265,014
Corporate and other		1,785,749	12,550		1,798,299
	2,196,924	2,050,763	12,550	-	4,260,237
Commingled funds:					
Absolute return				\$ 1,993,298	1,993,298
Domestic equities	297,515			373,821	671,336
Global equities				478,355	478,355
U.S. fixed income	298,048				298,048
Other	35,347				35,347
	630,910	-	-	2,845,474	3,476,384
Nonmarketable alternative investments:					
Venture capital			1,226,224	5,931,059	7,157,283
Absolute return			18,246	2,424,213	2,442,459
Private equity				2,385,066	2,385,066
Real estate				1,715,962	1,715,962
Infrastructure				2,256,884	2,256,884
Natural resources			142,674	1,052,790	1,195,464
	-	-	1,387,144	15,765,974	17,153,118
Other investments	3,717	(793)	7,339	-	10,263
	\$ 3,811,816	\$ 2,051,057	\$ 1,505,264	\$ 18,611,448	25,979,585
Less fiduciary custodial funds					316,831
					\$ 25,662,754

2024					
(in thousands)	Level 1	Level 2	Level 3	NAV	Total Fair Value
Cash equivalents, noncurrent	\$ 284,549	-	-	-	\$ 284,549
Equity securities:					
Domestic	236,438		\$ 72,084		308,522
Foreign	357,112		1,349		358,461
	593,550	-	73,433	-	666,983
Fixed income securities:					
U.S. Treasury	2,559,748				2,559,748
U.S. government agency		\$ 263,899			263,899
Corporate and other		1,977,381	15,334		1,992,715
	2,559,748	2,241,280	15,334	-	4,816,362
Commingled funds:					
Absolute return				\$ 1,901,986	1,901,986
Domestic equities	256,189			386,484	642,673
Global equities				426,063	426,063
U.S. fixed income	288,406				288,406
Other	18,534				18,534
	563,129	-	-	2,714,533	3,277,662
Nonmarketable alternative investments:					
Venture capital			559,333	4,866,380	5,425,713
Absolute return			20,333	2,461,225	2,481,558
Private equity				2,452,422	2,452,422
Real estate				1,659,620	1,659,620
Infrastructure				1,468,651	1,468,651
Natural resources			184,856	1,432,809	1,617,665
	-	-	764,522	14,341,107	15,105,629
Other investments	3,571	-	8,506	-	12,077
	\$ 4,004,547	\$ 2,241,280	\$ 861,795	\$ 17,055,640	24,163,262
Less fiduciary custodial funds					297,665
					\$ 23,865,597

Investments categorized as Level 1 are valued using prices quoted in active markets for those securities. Equity securities categorized as Level 3 represent investments in start-up or venture companies. Fixed income securities categorized as Level 2 represent investments valued using a matrix pricing technique, which values debt securities based on their relationship to a benchmark and the relative spread to that benchmark. Fixed income securities categorized as Level 3 represent debt investments with select venture funded University faculty start-ups. Nonmarketable alternative investments categorized as Level 3 primarily represent direct investments which are valued using models that rely on inputs which are unobservable in the market. The net unrealized gain on the University's investments during the period was \$2,840,621,000 and \$1,480,640,000 for the years ended June 30, 2025 and 2024, respectively.

The University's investment strategy incorporates certain financial instruments that involve, to varying degrees, elements of market risk and credit risk in excess of amounts recorded in the financial statements. Market risk is the potential for changes in the value of financial instruments due to market changes, including interest and foreign exchange rate movements and fluctuations embodied in forwards, futures and commodity or security prices. Market risk is directly impacted by the volatility and liquidity of the markets in which the underlying assets are traded. Credit risk is the possibility that a loss may occur due to the failure of a counterparty to perform according to the terms of the contract. The University's risk of loss in the event of a counterparty default is typically limited to the amounts recognized in the statement of net position and is not represented by the contract or notional amounts of the instruments.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2—CASH AND INVESTMENTS, CONTINUED

Fixed income securities have inherent financial risks, including credit risk and interest rate risk. Credit risk for fixed income securities is the risk that the issuer will not fulfill its obligations. Nationally recognized statistical rating organizations (“NRSROs”), such as S&P Global and Moody’s, assign credit ratings to security issues and issuers that indicate a measure of potential credit risk to investors. Fixed income securities considered investment grade are those rated at least BBB by S&P Global and Baa by Moody’s. To manage credit risk, the University specifies minimum average and minimum absolute quality NRSRO ratings for securities held pursuant to its management agreements.

The University minimizes concentration of credit risk, the risk of a large loss attributed to the magnitude of the investment in a single issuer of fixed income securities, by diversifying its fixed income issues and issuers and holding U.S. Treasury securities which are considered to have minimal credit risk. The University also manages this risk at the account level by limiting each fixed income manager’s holding of any non-U.S. government issuer to 5 percent of the value of the investment account.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of fixed income securities. Effective duration, a commonly used measure of interest rate risk, incorporates a security’s yield, coupon, final maturity, call features and other embedded options into one number expressed in years that indicates how price-sensitive a security or portfolio of securities is to changes in interest rates. The effective duration of a security or portfolio indicates the approximate percentage change in fair value expected for a one percent change in interest rates. The longer the duration, the more sensitive the security or portfolio is to changes in interest rates. The weighted average effective duration of the University’s fixed income securities was 2.5 years at both June 30, 2025 and 2024. The University manages the effective duration of its fixed income securities at the account level, where fixed income managers generally may not deviate from the duration of their respective benchmarks by more than 25 percent. The Monthly Portfolio held positions in bond futures at June 30, 2025 and 2024, which are used to adjust the duration of cash equivalents and the fixed income portion of the portfolios.

The composition of fixed income securities at June 30, 2025 and 2024, along with credit quality and effective duration measures, is summarized as follows:

2025						
(in thousands)	U.S. Government	Investment Grade	Non-Investment Grade	Not Rated	Total	Duration (in years)
U.S. Treasury	\$ 2,185,149				\$ 2,185,149	2.1
U.S. Treasury inflation protected	11,775				11,775	5.0
U.S. government agency	259,508			\$ 5,506	265,014	3.4
Mortgage backed		\$ 93,706		19,416	113,122	2.4
Asset backed		254,347	\$ 1,706	200	256,253	2.3
Corporate and other		1,350,314	13,048	65,562	1,428,924	2.9
	\$ 2,456,432	\$ 1,698,367	\$ 14,754	\$ 90,684	\$ 4,260,237	2.5

2024						
(in thousands)	U.S. Government	Investment Grade	Non-Investment Grade	Not Rated	Total	Duration (in years)
U.S. Treasury	\$ 2,543,770				\$ 2,543,770	2.2
U.S. Treasury inflation protected	15,978				15,978	5.2
U.S. government agency	263,899				263,899	3.4
Mortgage backed		\$ 70,775		\$ 15,183	85,958	2.3
Asset backed		342,046		1,203	343,249	2.2
Corporate and other		1,508,857	\$ 15,129	39,522	1,563,508	2.9
	\$ 2,823,647	\$ 1,921,678	\$ 15,129	\$ 55,908	\$ 4,816,362	2.5

Of the University’s fixed income securities, 98 percent and 99 percent were rated investment grade or better at June 30, 2025 and 2024, respectively, and 71 percent and 73 percent of these securities consisted of either U.S. Treasury and government agencies or non-U.S. government securities rated AAA/Aaa at June 30, 2025 and 2024, respectively.

Commingled (pooled) funds include Securities and Exchange Commission regulated mutual funds and externally managed funds, limited partnerships and corporate structures which are generally unrated and unregulated. Certain commingled funds may use derivatives, short positions and leverage as part of their investment strategy. These investments are structured to limit the University’s risk exposure to the amount of invested capital.

Nonmarketable alternative investments consist of limited partnerships and similar vehicles involving an advance commitment of capital called by the general partner as needed and distributions of capital and return on invested capital as underlying strategies are concluded during the life of the partnership. There is not an active secondary market for these alternative investments, which are generally unrated and unregulated, and the liquidity of these investments is dependent on actions taken by the general partner. The University’s limited partnerships are diversified in terms of manager selection, industry and geographic focus. At June 30, 2025 and 2024, no individual partnership investment represented 5 percent or more of total investments.

Absolute return strategies in the commingled funds and nonmarketable alternative investments classifications include long/short stock programs, merger arbitrage, intra-capital structure arbitrage and distressed debt investments. The goal of absolute return strategies is to provide, in aggregate, a return that is consistently positive and uncorrelated with the overall market.

The University’s investments in commingled funds and nonmarketable alternative investments are contractual agreements that may limit the ability to initiate redemptions due to notice periods, lock-ups and gates. Additional information about current redemption terms and outstanding commitments at June 30, 2025 is summarized as follows (amounts in thousands):

	Fair Value	Remaining Life	Outstanding Commitments	Redemption Terms	Redemption Notice
Commingled funds	\$ 3,476,384	N/A	\$ -	Daily, monthly, quarterly and annually, with varying notice periods	Lock-up provisions range from none to five years
Nonmarketable alternative investments	\$ 17,153,118	1-12 years	\$ 4,510,888	Ineligible for redemption	N/A

Commingled funds have liquidity (redemption) provisions, which enable the University to make full or partial withdrawals with notice, subject to restrictions on the timing and amount. Of the University’s commingled funds at June 30, 2025 and 2024, 74 percent and 86 percent, respectively, are redeemable within one year, with 57 percent and 43 percent, respectively, redeemable within 90 days under normal market conditions. The remaining amounts are redeemable beyond one year, with redemption of certain funds dependent on disposition of the underlying assets. The University’s committed but unpaid obligation to nonmarketable alternative investments is further discussed in Note 14.

The University participates in non-U.S. developed and emerging markets through commingled funds invested in non-U.S./global equities and absolute return strategies. Although all of these funds are reported in U.S. dollars, price changes of the underlying securities in local markets as well as changes to the value of local currencies relative to the U.S. dollar are embedded in investment returns. In addition, a portion of the University’s equity securities and nonmarketable alternative investments are denominated in foreign currencies, which must be settled in local (non-U.S.) currencies.

Foreign exchange risk is the risk that investments denominated in foreign currencies may lose value due to adverse fluctuations in the value of the U.S. dollar relative to foreign currencies. Forward foreign currency contracts are typically used to manage the risks related to fluctuations in currency exchange rates between the time of purchase or sale and the actual settlement of foreign securities. Various investment managers acting for the University use forward foreign exchange contracts in risk-based transactions to carry out their portfolio strategies and are subject to agreements that provide minimum diversification and maximum exposure limits by country and currency.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 2—CASH AND INVESTMENTS, CONTINUED

The value of the University’s non-U.S. dollar holdings, net of the value of the outstanding forward foreign exchange contracts, totaled \$1,672,435,000 or 6 percent of total investments at June 30, 2025, and \$1,522,932,000 or 6 percent of total investments at June 30, 2024, and is summarized as follows:

(in thousands)	2025	2024
Euro	\$ 1,177,033	\$ 978,374
British pound sterling	276,605	237,848
Swedish krona	87,545	136,889
Danish krone	52,108	22,159
Japanese yen	18,743	93,622
Canadian dollar	17,005	32,578
Other	43,396	21,462
	<u>\$ 1,672,435</u>	<u>\$ 1,522,932</u>

NOTE 3—ACCOUNTS RECEIVABLE

The composition of accounts receivable at June 30, 2025 and 2024 is summarized as follows:

(in thousands)	2025	2024
Patient care	\$ 1,363,958	\$ 1,312,964
Sponsored programs	249,003	216,201
State appropriations, educational and capital	79,710	77,889
Student accounts	50,330	47,261
Other	97,245	101,534
	<u>1,840,246</u>	<u>1,755,849</u>
Less allowance for uncollectible accounts receivable:		
Patient care	236,267	198,077
All other	22,555	24,088
	<u>\$ 1,581,424</u>	<u>\$ 1,533,684</u>

NOTE 4—NOTES AND PLEDGES RECEIVABLE

The composition of notes and pledges receivable at June 30, 2025 and 2024 is summarized as follows:

(in thousands)	2025	2024
Notes:		
Federal student loan programs	\$ 30,836	\$ 35,110
University student loan funds	14,915	15,032
Other	4,929	5,239
	<u>50,680</u>	<u>55,381</u>
Less allowance for uncollectible notes	3,100	3,100
Total notes receivable, net	<u>47,580</u>	<u>52,281</u>
Gift pledges:		
Capital	182,183	189,084
Operations	272,591	189,749
	<u>454,774</u>	<u>378,833</u>
Less:		
Allowance for uncollectible pledges	10,774	9,404
Unamortized discount to present value	14,711	10,602
Total pledges receivable, net	<u>429,289</u>	<u>358,827</u>
Total notes and pledges receivable, net	476,869	411,108
Less current portion	131,347	120,910
	<u>\$ 345,522</u>	<u>\$ 290,198</u>

The principal repayment and interest rate terms of federal and University loans vary considerably. The allowance for uncollectible notes only applies to University funded loans and the University portion of federal student loans, as the University is not obligated to fund the federal portion of uncollected student loans. Federal loan programs are funded principally with federal advances to the University under the Perkins and various health professions loan programs.

Payments on pledges receivable at June 30, 2025 are expected to be received in the following years ended June 30 (in thousands):

2026	\$ 125,590
2027	76,266
2028	58,250
2029	51,139
2030	30,237
2031 and after	113,292
	<u>\$ 454,774</u>

Permanent endowment pledges do not meet eligibility requirements, as defined by GASB, until the related gift is received. Accordingly, permanent endowment pledges totaling \$217,155,000 and \$164,342,000 at June 30, 2025 and 2024, respectively, are not reflected within the accompanying consolidated financial statements. In addition, bequest intentions and other conditional promises are not recognized as assets until the specified conditions are met due to uncertainties with regard to their realizability and valuation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 5—CAPITAL ASSETS

Capital assets activity for the years ended June 30, 2025 and 2024 is summarized as follows:

2025				
(in thousands)	Beginning Balance	Additions	Retirements	Ending Balance
Land	\$ 254,120	\$ 85,980	\$ 45	\$ 340,055
Land improvements	203,130	9,620	1,616	211,134
Infrastructure	265,696	325		266,021
Buildings	11,657,681	450,730	97,668	12,010,743
Construction in progress	1,151,194	497,624		1,648,818
Equipment	3,057,187	210,840	118,532	3,149,495
Library materials	807,792	27,405		835,197
Right-to-use assets	565,253	155,726	35,270	685,709
	17,962,053	1,438,250	253,131	19,147,172
Less accumulated depreciation:				
Land improvements	159,077	9,443	1,615	166,905
Infrastructure	217,670	5,804		223,474
Buildings	6,704,551	412,382	97,524	7,019,409
Equipment	2,383,703	174,217	112,706	2,445,214
Library materials	673,628	26,628		700,256
Right-to-use assets	252,737	91,457	35,667	308,527
	10,391,366	719,931	247,512	10,863,785
	\$ 7,570,687	\$ 718,319	\$ 5,619	\$ 8,283,387
2024				
(in thousands)	Beginning Balance	Additions	Retirements	Ending Balance
Land	\$ 180,034	\$ 74,269	\$ 183	\$ 254,120
Land improvements	187,505	16,606	981	203,130
Infrastructure	265,252	517	73	265,696
Buildings	11,426,340	284,115	52,774	11,657,681
Construction in progress	658,744	492,450		1,151,194
Equipment	2,944,250	203,403	90,466	3,057,187
Library materials	782,372	25,420		807,792
Right-to-use assets	505,578	82,858	23,183	565,253
	16,950,075	1,179,638	167,660	17,962,053
Less accumulated depreciation:				
Land improvements	151,290	8,731	944	159,077
Infrastructure	211,759	5,943	32	217,670
Buildings	6,368,609	384,451	48,509	6,704,551
Equipment	2,292,950	177,321	86,568	2,383,703
Library materials	647,208	26,420		673,628
Right-to-use assets	189,186	85,280	21,729	252,737
	9,861,002	688,146	157,782	10,391,366
	\$ 7,089,073	\$ 491,492	\$ 9,878	\$ 7,570,687

The increase in construction in progress of \$497,624,000 in 2025 represents the amount of capital expenditures for new projects of \$1,170,001,000 net of assets placed in service of \$672,377,000. The increase in construction in progress of \$492,450,000 in 2024 represents the amount of capital expenditures for new projects of \$980,290,000 net of assets placed in service of \$487,840,000.

NOTE 6—LONG-TERM DEBT

Long-term debt at June 30, 2025 and 2024 is summarized as follows:

(in thousands)	2025	2024
Commercial paper:		
Tax-exempt, variable rate (3.04%)*	\$ 124,230	\$ 128,265
Taxable, variable rate (4.42%)*	118,810	61,725
General revenue bonds:		
Series 2022A, taxable, 3.504% to 4.454% through 2122	1,700,000	1,700,000
Series 2022B, taxable, 3.504% through 2052	300,000	300,000
Series 2022C, taxable, 2.977% to 3.599% through 2047	407,385	410,335
Series 2022D, 5.00% through 2033	54,385	54,865
unamortized premium	9,321	10,820
Series 2020A, 4.00% to 5.00% through 2050	122,140	130,485
unamortized premium	25,747	28,095
Series 2020B, taxable, 1.004% to 2.562% through 2050	750,025	850,025
Series 2019A, 5.00% through 2036	93,860	104,220
unamortized premium	10,401	12,661
Series 2019B, taxable, 2.966% to 3.416% through 2029	7,285	8,975
Series 2018A, 4.00% to 5.00% through 2048	118,180	121,360
unamortized premium	12,045	12,975
Series 2017A, 4.86% to 5.00% through 2035	174,430	202,700
unamortized premium	24,065	26,739
Series 2015, 4.00% to 5.00% through 2035	102,640	107,845
unamortized premium	11,397	12,483
Series 2014A, 4.25% to 5.00% through 2030	14,400	16,730
unamortized premium	1,017	1,116
Series 2013A, 2.75% to 4.00% through 2029	28,235	36,015
unamortized premium	290	456
Series 2012A, variable rate (1.72%)* through 2036	50,000	50,000
Series 2012B, variable rate (3.90%)* through 2042	65,000	65,000
Series 2012D-1, variable rate through 2025 with partial swap to fixed through 2025		15,625
Series 2012D-2, variable rate (1.45%)* through 2030 with partial swap to fixed through 2026	28,420	33,840
Series 2010A, taxable Build America Bonds, 5.513% to 5.593% through 2040	155,185	155,860
Series 2010D, taxable Build America Bonds, 4.206% to 5.333% through 2041	141,620	143,330
Series 2009B, variable rate (3.04%)* through 2039	118,710	118,710
Series 2008A, variable rate through 2038		57,085
Series 2008B, variable rate (1.72%)* through 2028 with partial swap to fixed through 2026	24,555	32,075
	4,793,778	5,010,415
Less:		
Commercial paper and current portion of bonds payable	355,557	402,592
Long-term bonds payable subject to remarketing, net	274,640	343,770
	\$ 4,163,581	\$ 4,264,053

* Denotes variable rate at June 30, 2025

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 6—LONG-TERM DEBT, CONTINUED

The University’s variable rate bonds have remarketing features which allow bondholders to put debt back to the University. Accordingly, these variable rate bonds are classified as current unless supported by liquidity agreements, such as lines of credit or standby bond purchase agreements, which can refinance the debt on a long-term basis.

In connection with certain issues of variable rate debt, the University has entered into floating-to-fixed interest rate swaps to convert all or a portion of the associated variable rate debt to synthetic fixed rates to protect against the potential of rising interest rates. Information about the University’s interest rate swaps is discussed in Note 7.

Long-term debt activity for the years ended June 30, 2025 and 2024 is summarized as follows:

2025				
(in thousands)	Beginning Balance	Additions	Reductions	Ending Balance
Commercial paper	\$ 189,990	\$ 57,085	\$ 4,035	\$ 243,040
General revenue bonds	4,820,425		269,687	4,550,738
	\$ 5,010,415	\$ 57,085	\$ 273,722	\$ 4,793,778

2024				
(in thousands)	Beginning Balance	Additions	Reductions	Ending Balance
Commercial paper	\$ 132,415	\$ 61,725	\$ 4,150	\$ 189,990
Bonds:				
General revenues	4,996,712		176,287	4,820,425
Michigan Finance Authority hospital revenue bonds	273,960		273,960	-
Line of credit	52,000		52,000	-
Other	-	60,373	60,373	-
	\$ 5,455,087	\$ 122,098	\$ 566,770	\$ 5,010,415

The University maintains a combination of variable and fixed rate debt supported by general revenues, with effective interest rates that averaged 3.5 percent and 3.6 percent in 2025 and 2024, respectively.

The University utilizes commercial paper to provide interim financing for its capital improvement program. The Board of Regents has authorized the issuance of up to \$300,000,000 in commercial paper backed by a general revenue pledge. Outstanding commercial paper debt is converted to long-term debt financing, as appropriate, within the normal course of business.

During 2025, the University issued \$57,085,000 of taxable commercial paper. Total proceeds of \$57,085,000 were used to refund the remaining portion of General Revenue Bonds Series 2008A, which had an interest rate of 3.5 percent at June 15, 2025 and a final maturity date of April 1, 2038. As a result of this refunding, the University increased its aggregate debt service payments over the next 13 years by \$5,972,000, resulting in a present value economic loss of \$4,684,000.

During 2024, the University issued \$61,725,000 of taxable commercial paper. Total proceeds of \$61,725,000 were used to refund the remaining portion of General Revenue Bonds Series 2019C, which had an interest rate of 4.0 percent at March 29, 2024 and a final maturity date of April 1, 2049. As a result of this refunding, the University increased its aggregate debt service payments over the next 25 years by \$15,860,000, resulting in a present value economic loss of \$9,828,000.

During 2024, the University used existing resources of \$102,460,000 to retire Michigan Finance Authority Hospital Revenue Bonds Series 2017A and 2017B. The University also established three escrow funds using existing resources of \$154,717,000 to legally defease \$65,565,000 of Michigan Finance Authority Hospital Revenue Bonds Series 2015, \$76,700,000 of Michigan Finance Authority Hospital Revenue Bonds Series 2022A and \$11,030,000 of Michigan Finance Authority Hospital Revenue Bonds Series 2022B, resulting in a gain on defeasance of \$23,447,000 which was recognized into other nonoperating revenues.

During 2024, the University acquired three separate legal entities to facilitate the purchase of property in connection with its Central Campus Residential Development project. This acquisition resulted in an increase to capital assets of \$59,923,000 and debt of \$60,373,000. The University utilized existing resources to fully extinguish the debt associated with the acquisition of these entities during 2024.

Deferred outflows and deferred inflows associated with the University’s refunding activity totaled \$27,348,000 and \$35,863,000, respectively, at June 30, 2025 and \$29,185,000 and \$39,550,000, respectively, at June 30, 2024. The outstanding balance of these deferred outflows and deferred inflows will be amortized into interest expense over the remaining life of the refunded bonds.

Debt obligations are generally callable by the University and mature at various dates through fiscal 2122. Principal maturities, including interest on debt obligations, based on scheduled bond maturities for the next five years and in subsequent five-year periods are as follows:

(in thousands)	Principal	Interest*	Total
2026	\$ 345,195	\$ 171,263	\$ 516,458
2027	145,010	166,885	311,895
2028	111,255	161,502	272,757
2029	90,990	156,647	247,637
2030	156,485	152,486	308,971
2031-2035	487,730	693,586	1,181,316
2036-2040	795,955	594,414	1,390,369
2041-2045	195,145	481,455	676,600
2046-2050	371,730	452,697	824,427
2051-2055	800,000	323,304	1,123,304
2056-2120		3,474,120	3,474,120
2121-2122	1,200,000	106,896	1,306,896
Total payments	4,699,495	\$ 6,935,255	\$ 11,634,750
Plus unamortized premiums	94,283		
	\$ 4,793,778		

* Interest on variable rate debt is estimated based on rates in effect at June 30, 2025; amounts do not reflect federal subsidies to be received for Build America Bonds interest

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 6—LONG-TERM DEBT, CONTINUED

The University maintains six lines of credit which totaled \$2,040,000,000 and were entirely unused at June 30, 2025 and 2024. In accordance with GASB requirements, these lines of credit do not qualify to support the noncurrent classification of variable rate bonds payable subject to remarketing.

If all of the variable rate bonds subject to remarketing were put back to the University on July 1, 2025, and these existing unsecured lines of credit were not extended upon their current expiration dates, the total principal payments due in 2026 would increase to \$422,705,000, total principal payments due in 2027 would increase to \$278,170,000, total principal payments due in 2028 would increase to \$119,715,000, total principal payments due in 2029 would increase to \$107,705,000 and total principal payments due in 2030 would decrease to \$146,170,000. Accordingly, principal payments due in subsequent years would be reduced to \$386,175,000 in 2031 through 2035, \$693,675,000 in 2036 through 2040 and \$173,450,000 in 2041 through 2045. Principal payments due in 2046 through 2122 would not change. There would not be a material impact on annual interest payments as a result of these changes.

NOTE 7—DERIVATIVE INSTRUMENTS

Derivatives held by the University are recorded at fair value in the statement of net position. For hedging derivative instruments that are effective in significantly reducing an identified financial risk, the corresponding change in fair value is deferred and included in the statement of net position. For all other derivative instruments, changes in fair value are reported as investment income or loss.

Derivative instruments held by the University at June 30, 2025 and 2024 are summarized as follows:

2025		
(in thousands)	Notional Amount	Fair Value
Investment derivative instruments:		
Investment portfolios:		
Futures	\$ 236,399	\$ 2,496
Foreign currency forwards:		
Euro	963,527	(29,931)
Turkish lira	195,709	(3,350)
Japanese yen	160,963	(4,750)
Mexican peso	51,684	5,317
Philippines peso	14,667	3,275
South African rand	10,739	(4,351)
All other currencies	604,259	12,028
	2,001,548	(21,762)
Total return swaps	595,766	294
	\$ 2,833,713	\$ (18,972)
Effective cash flow hedges:		
Floating-to-fixed interest rate swaps on debt	\$ 12,035	\$ (68)

2024		
(in thousands)	Notional Amount	Fair Value
Investment derivative instruments:		
Investment portfolios:		
Futures	\$ 97,415	\$ 556
Foreign currency forwards:		
Euro	761,035	5,412
Mexican peso	62,585	(3,316)
Japanese yen	63,863	3,140
South African rand	32,250	1,784
Turkish lira	17,145	1,019
Philippines peso	50,573	(988)
All other currencies	840,053	(2,794)
	1,827,504	4,257
	\$ 1,924,919	\$ 4,813
Other derivative instruments:		
Floating-to-fixed interest rate swap on debt	\$ 15,595	\$ (80)
Effective cash flow hedges:		
Floating-to-fixed interest rate swaps on debt	\$ 24,965	\$ (27)

The University utilizes bond futures in its investment portfolios to adjust the duration of cash equivalents and fixed income securities, while foreign currency forward contracts are utilized to settle securities and transactions denominated in foreign currencies and manage foreign exchange risk. Other derivative instruments in the University's investment portfolios consist primarily of interest rate swaps, credit default swaps and total return swaps used to carry out investment and portfolio strategies.

In connection with certain issues of variable rate debt, the University has entered into floating-to-fixed interest rate swaps to convert all or a portion of the associated variable rate debt to synthetic fixed rates to protect against the potential of rising interest rates. The fair value of these swaps generally represent the estimated amount that the University would pay to terminate the swap agreements at the statement of net position date, taking into account current interest rates and creditworthiness of the underlying counterparty. The valuation inputs used to determine the fair value of these instruments are considered Level 2, as they rely on observable inputs other than quoted market prices. The notional amount represents the underlying reference of the instrument and does not represent the amount of the University's settlement obligations.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 7—DERIVATIVE INSTRUMENTS, CONTINUED

The change in fair value of derivative instruments, which includes realized gains and losses on positions closed, for the years ended June 30, 2025 and 2024 is summarized as follows:

(in thousands)	2025	2024
Investment derivative instruments:		
Investment portfolios:		
Futures	\$ 7,162	\$ 4,267
Foreign currency forwards	(68,056)	31,655
Other	(1,733)	3,566
	<u>\$ (62,627)</u>	<u>\$ 39,488</u>
Other derivative instruments:		
Floating-to-fixed interest rate swap on debt	\$ 80	\$ 273
Effective cash flow hedges:		
Floating-to-fixed interest rate swaps on debt	\$ (41)	\$ 5

By using derivative financial instruments to hedge exposures to changes in interest rates, the University is exposed to termination risk and basis risk. There is termination risk with floating-to-fixed interest rate swaps as the University or swap counterparty may terminate a swap if the other party fails to perform under the terms of the contract or its credit rating falls below investment grade. Termination risk is the risk that the associated variable rate debt no longer carries a synthetic fixed rate and if at the time of termination a swap has a negative fair value, the University is liable to the counterparty for payment equal to the swap's fair value. The University is also exposed to basis risk as a portion of the variable payments paid to the University by the counterparties are based on a percentage of the Secured Overnight Financing Rate ("SOFR"). Basis risk is the risk that changes in the relationship between the floating Securities Industry and Financial Markets Association Municipal Index and SOFR may impact the synthetic fixed rate of the variable rate debt. At June 30, 2025 and 2024, the University is not exposed to credit risk as the swaps have negative fair values.

The University is subject to collateral requirements with its counterparties on certain derivative instrument positions. To meet trading margin requirements for bond futures, the University had cash and U.S. government securities with a fair value of \$2,777,000 and \$4,937,000 at June 30, 2025 and 2024, respectively, on deposit with its futures broker as collateral.

NOTE 8—SELF-INSURANCE

The University is self-insured for medical malpractice, directors' and officers' liability, workers' compensation, property damage, general liability, cyber liability and auto liability through Veritas Insurance Corporation. The University is also self-insured for various employee benefits through internally maintained funds.

Claims and expenses are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Those losses include an estimate of claims that have been incurred but not reported and the future costs of handling claims. These liabilities are generally based on actuarial valuations and are reported at present value, discounted at a rate of 5 percent.

Changes in the total liability for insurance and benefits reserves for the years ended June 30, 2025 and 2024 are summarized as follows:

(in thousands)	2025	2024
Balance, beginning of year	\$ 494,768	\$ 465,776
Claims incurred and changes in estimates	1,194,343	1,166,683
Claim payments	(1,278,466)	(1,137,691)
Balance, end of year	410,645	494,768
Less current portion	203,401	283,235
	<u>\$ 207,244</u>	<u>\$ 211,533</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 9—PENSION PLANS

UM Health-Sparrow: UM Health-Sparrow has two noncontributory, single-employer defined benefit pension plans, both of which are closed to new participants. Plan A1 includes employees who continue to accrue benefits and Plan A2 includes employees who are not accruing additional benefits. The plans generally provide benefits based upon years of service and employee earnings. The UM Health-Sparrow Board of Directors has the authority to establish and amend benefit provisions of the plans.

The annual pension expense and net pension liability is actuarially calculated using the entry age normal level percent of pay method. UM Health-Sparrow has elected to measure its net pension liability six months prior to the fiscal year end reporting date and amounts measured at December 31, 2024 and 2023 were determined based on an actuarial valuation at January 1, 2024 and 2023, respectively. There are no significant changes known which would impact the net pension liability between the measurement date and the reporting date, other than typical plan experience.

For purposes of the December 31, 2024 and 2023 measurement dates, the number of plan participants consisted of the following:

2025		
	Plan A1	Plan A2
Active participants	970	740
Vested terminated participants	250	1,339
Retirees, beneficiaries and disabled participants	1,300	1,708
	2,520	3,787

2024		
	Plan A1	Plan A2
Active participants	1,080	796
Vested terminated participants	226	1,350
Retirees, beneficiaries and disabled participants	1,252	1,679
	2,558	3,825

Changes in the reported net pension liability for the years ended June 30, 2025 and 2024 are summarized as follows:

2025			
(in thousands)	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance, beginning of year	\$ 664,477	\$ 688,526	\$ (24,049)
Service cost	2,976		2,976
Interest cost	46,735		46,735
Changes in assumptions	28,414		28,414
Differences between expected and actual plan experience	(971)		(971)
Benefit payments	(45,272)	(45,272)	-
Contributions from the employer		33,698	(33,698)
Administrative expenses		(8,665)	8,665
Net investment income:			
Expected investment earnings		49,486	(49,486)
Differences between expected and actual investment earnings		(3,154)	3,154
Balance, end of year	\$ 696,359	\$ 714,619	\$ (18,260)

2024			
(in thousands)	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance, beginning of year	\$ 691,217	\$ 675,577	\$ 15,640
Service cost	3,871		3,871
Interest cost	44,823		44,823
Changes in assumptions	(38,356)		(38,356)
Differences between expected and actual plan experience	6,335		6,335
Benefit payments	(43,413)	(43,413)	-
Administrative expenses		(7,794)	7,794
Net investment income:			
Expected investment earnings		43,563	(43,563)
Differences between expected and actual investment earnings		20,593	(20,593)
Balance, end of year	\$ 664,477	\$ 688,526	\$ (24,049)

The plan fiduciary net position as a percentage of the total pension liability was 103 percent and 104 percent at June 30, 2025 and 2024, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 9—PENSION PLANS, CONTINUED

Significant actuarial assumptions used at the December 31, 2024 and 2023 measurement dates are as follows:

2025		
	Plan A1	Plan A2
Discount rate	7.50%	6.20%
Increase in compensation rate (including inflation)	Age graded from 2.50% to 4.70%	N/A
Investment rate of return	7.50%	6.20%
Mortality table	Pri-2012, Scale MSS-2024	Pri-2012, Scale MSS-2024
2024		
	Plan A1	Plan A2
Discount rate	8.00%	6.40%
Increase in compensation rate (including inflation)	4.00%	N/A
Investment rate of return	8.00%	6.40%
Mortality table	Pri-2012, Scale MSS-2023	Pri-2012, Scale MSS-2023

Discount rates are based on the expected rate of return on pension plan investments. The projection of cash flows used to determine the discount rate assumed that employer contributions will be made based on the minimum contribution projection under provisions of ERISA and the Pension Protection Act of 2006, for future years. Based on the stated assumptions, the pension plan’s fiduciary net position and future contributions were sufficient to finance the future benefit payments of the current plan members for all projection years. As a result, the long-term expected rate of return on pension plan investments was applied to all periods of the projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments was determined using the expected future rates of return for the target asset allocation of the portfolio. The target allocation and best estimate rates of return by asset class at the December 31, 2024 and 2023 measurement dates are summarized as follows:

2025				
	Plan A1		Plan A2	
	Portfolio Allocation	Long-Term Expected Return	Portfolio Allocation	Long-Term Expected Return
U.S. large cap	22.0%	8.4%	13.0%	8.0%
U.S. small/mid cap	8.0%	9.2%	4.0%	8.0%
International developed	20.0%	9.3%	8.0%	9.3%
U.S. fixed income	20.0%	6.5%	60.0%	6.0%
High yield	8.0%	7.8%	2.0%	7.8%
Emerging markets debt	5.0%	8.8%	2.0%	8.8%
Private real estate	5.0%	7.3%	11.0%	7.3%
Private equity	7.0%	12.6%		
Structured credit	5.0%	10.5%		
2024				
	Plan A1		Plan A2	
	Portfolio Allocation	Long-Term Expected Return	Portfolio Allocation	Long-Term Expected Return
U.S. large cap	22.0%	8.6%	10.0%	8.0%
U.S. small/mid cap	8.0%	9.0%	3.0%	8.0%
International developed	20.0%	9.3%	8.0%	9.3%
Corporate 10+ year STRIPs	20.0%	6.7%	52.0%	6.6%
High yield	5.0%	7.8%	13.0%	5.3%
Emerging markets debt	5.0%	7.8%	2.0%	7.8%
Private real estate	5.0%	8.8%	2.0%	8.8%
Private equity	8.0%	7.3%	10.0%	7.3%
Structured credit	7.0%	11.7%		
	5.0%	10.5%		

A one-percentage point change in the discount rate would impact the reported net pension liability at June 30, 2025 and 2024 as follows:

	2025		2024	
(in thousands)	1% Decrease	1% Increase	1% Decrease	1% Increase
Net pension liability	\$ 68,409	\$ (58,521)	\$ 66,033	\$ (56,617)

The components of pension expense for the years ended June 30, 2025 and 2024 are summarized as follows:

(in thousands)	2025	2024
Service cost	\$ 2,976	\$ 3,871
Interest cost	46,735	44,823
Administrative expenses	8,665	7,794
Expected investment earnings	(49,486)	(43,563)
Amortization of deferred outflows and deferred inflows	33,090	25,054
	\$ 41,980	\$ 37,979

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 9—PENSION PLANS, CONTINUED

Deferred outflows and deferred inflows related to the reported net pension liability at June 30, 2025 and 2024 are summarized as follows:

	2025		2024	
(in thousands)	Deferred Outflows	Deferred Inflows	Deferred Outflows	Deferred Inflows
Changes in assumptions	\$ 16,017	\$ 12,178	\$ 256	\$ 24,109
Differences between expected and actual plan experience	2,365	472	5,066	
Differences between expected and actual investment earnings	57,474		84,485	
	75,856	12,650	89,807	24,109
Contributions made after measurement date	9,466		5,107	
	\$ 85,322	\$ 12,650	\$ 94,914	\$ 24,109

Deferred outflows and deferred inflows related to changes in assumptions and differences between expected and actual experience will be recognized into expense in the following years ended June 30 (in thousands):

2026	\$ 36,009
2027	30,054
2028	(3,488)
2029	631
	<u>\$ 63,206</u>

The inputs used to determine the fair value of the plan's investments reported at June 30, 2025 and 2024 are summarized as follows:

2025			
(in thousands)	Level 1	NAV	Total Fair Value
Cash and cash equivalents	\$ 3,965		\$ 3,965
Commingled funds	572,691	\$ 137,963	710,654
	<u>\$ 576,656</u>	<u>\$ 137,963</u>	<u>\$ 714,619</u>

2024			
(in thousands)	Level 1	NAV	Total Fair Value
Cash and cash equivalents	\$ 3,954		\$ 3,954
Fixed income securities	35,088		35,088
Commingled funds	514,226	\$ 135,258	649,484
	<u>\$ 553,268</u>	<u>\$ 135,258</u>	<u>\$ 688,526</u>

UM Health-West: UM Health-West has a noncontributory, single-employer defined benefit pension plan, which is closed to new participants. The plan generally provides benefits based on years of service and employee earnings. The UM Health-West Board of Directors has the authority to establish and amend benefit provisions of the plan.

The annual pension expense and net pension liability is actuarially calculated using the entry age normal level percent of pay method. UM Health-West has elected to measure the net pension liability nine months prior to the fiscal year end reporting date and amounts measured at September 30, 2024 and 2023 were determined based on an actuarial valuation at October 1, 2023 and 2022, respectively. There are no significant changes known which would impact the net pension liability between the measurement date and the reporting date, other than typical plan experience.

For purposes of the September 30, 2024 and 2023 measurement dates, the number of plan participants consisted of the following:

	2025	2024
Active participants	307	326
Vested terminated participants	667	722
Retirees, beneficiaries and disabled participants	631	602
	<u>1,605</u>	<u>1,650</u>

Changes in the reported net pension liability for the years ended June 30, 2025 and 2024 are summarized as follows:

2025			
(in thousands)	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance, beginning of year	\$ 57,907	\$ 69,429	\$ (11,522)
Interest cost	4,690		4,690
Changes in assumptions	(222)		(222)
Differences between expected and actual plan experience	333		333
Benefit payments	(5,608)	(5,608)	-
Administrative expenses		(139)	139
Net investment income:			
Expected investment earnings		5,663	(5,663)
Differences between expected and actual investment earnings		8,096	(8,096)
Balance, end of year	<u>\$ 57,100</u>	<u>\$ 77,441</u>	<u>\$ (20,341)</u>

2024			
(in thousands)	Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability
Balance, beginning of year	\$ 66,512	\$ 66,963	\$ (451)
Interest cost	4,477		4,477
Changes in assumptions	(8,224)		(8,224)
Differences between expected and actual plan experience	115		115
Benefit payments	(4,973)	(4,973)	-
Administrative expenses		(151)	151
Net investment income:			
Expected investment earnings		4,503	(4,503)
Differences between expected and actual investment earnings		3,087	(3,087)
Balance, end of year	<u>\$ 57,907</u>	<u>\$ 69,429</u>	<u>\$ (11,522)</u>

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 9—PENSION PLANS, CONTINUED

The plan fiduciary net position as a percentage of the total pension liability was 136 percent and 120 percent at June 30, 2025 and 2024, respectively.

Significant actuarial assumptions used at the September 30, 2024 and 2023 measurement dates are as follows:

	2025	2024
Discount rate	8.5%	8.5%
Inflation	2.0%	2.0%
Investment rate of return	8.5%	8.5%
Mortality table	Pri-2012, Scale MP-2021	Pri-2012, Scale MP-2021

Discount rates are based on the expected rate of return on pension plan investments. The projection of cash flows used to determine the discount rate assumed that employer contributions will be made based on the minimum contribution projection under provisions of ERISA and the Pension Protection Act of 2006, for future years. Based on the stated assumptions, the pension plan’s fiduciary net position and future contributions were sufficient to finance the future benefit payments of the current plan members for all projection years. As a result, the long-term expected rate of return on pension plan investments was applied to all periods of the projected benefit payments to determine the total pension liability.

The long-term expected rate of return on pension plan investments was determined using the expected future rates of return for the target asset allocation of the portfolio. The target allocation and best estimate rates of return by asset class at the September 30, 2024 and 2023 measurement dates are summarized as follows:

	2025		2024	
	Portfolio Allocation	Long-Term Expected Return	Portfolio Allocation	Long-Term Expected Return
U.S. large cap	30.0%	9.7%	25.0%	9.4%
U.S. mid cap	10.0%	10.5%	10.5%	10.2%
U.S. small cap	5.0%	10.8%	6.5%	10.5%
International developed			14.0%	7.4%
Emerging market			9.0%	7.5%
STRIPs	10.0%	7.4%	7.0%	7.6%
Corporate 10+ year	40.0%	5.6%	28.0%	5.8%
Hedge Funds	5.0%	8.7%		

A one-percentage point change in the discount rate would impact the reported net pension liability at June 30, 2025 and 2024 as follows:

	2025		2024	
(in thousands)	1% Decrease	1% Increase	1% Decrease	1% Increase
Net pension liability	\$ 5,007	\$ (4,347)	\$ 5,109	\$ (4,420)

The components of pension expense for the years ended June 30, 2025 and 2024 are summarized as follows:

(in thousands)	2025	2024
Interest cost	\$ 4,690	\$ 4,477
Administrative expenses	139	151
Expected investment earnings	(5,663)	(4,503)
Amortization of deferred outflows and deferred inflows	(3,189)	(3,982)
	\$ (4,023)	\$ (3,857)

Deferred outflows and deferred inflows related to the reported net pension liability at June 30, 2025 and 2024 are summarized as follows:

	2025		2024	
(in thousands)	Deferred Outflows	Deferred Inflows	Deferred Outflows	Deferred Inflows
Changes in assumptions		\$ 74		\$ 2,668
Differences between expected and actual plan experience	\$ 111		\$ 37	
Differences between expected and actual investment earnings		2,344	5,120	
	\$ 111	\$ 2,418	\$ 5,157	\$ 2,668

Deferred outflows and deferred inflows related to changes in assumptions and differences between expected and actual experience will be recognized into expense in the following years ended June 30 (in thousands):

2026	\$ (823)
2027	2,372
2028	(2,237)
2029	(1,619)
	\$ (2,307)

The inputs used to determine the fair value of the plan’s investments reported at June 30, 2025 and 2024 are summarized as follows:

	2025			Total
(in thousands)	Level 1	Level 2	NAV	Fair Value
Cash and cash equivalents	\$ 2,419			\$ 2,419
Equity securities	32,341			32,341
Fixed income securities	9,237	\$ 28,967		38,204
Nonmarketable alternative investments			\$ 4,477	4,477
	\$ 43,997	\$ 28,967	\$ 4,477	\$ 77,441

	2024			Total
(in thousands)	Level 1	Level 2	NAV	Fair Value
Cash and cash equivalents	\$ 2,702			\$ 2,702
Equity securities	33,100			33,100
Fixed income securities	6,466	\$ 19,076		25,542
Nonmarketable alternative investments			\$ 8,085	8,085
	\$ 42,268	\$ 19,076	\$ 8,085	\$ 69,429

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 10—POSTEMPLOYMENT BENEFITS

The University provides retiree health and welfare benefits, primarily medical, prescription drug, dental and life insurance coverage, to eligible retirees and their eligible dependents. Substantially all full-time regular University employees may become eligible for these benefits if they reach retirement age while working for the University. Contributions toward health and welfare benefits are shared between the University and the retiree and can vary based on date of hire, date of retirement, age and coverage elections.

The University also provides income replacement benefits, retirement savings contributions, and health and life insurance benefits to substantially all regular University employees that are enrolled in a University sponsored long-term disability plan and qualify, based on disability status while working for the University, to receive basic or expanded long-term disability benefits. Contributions toward the expanded long-term disability plan are shared between the University and employees and vary based on years of service, annual base salary and coverage elections. Contributions toward the basic long-term disability plan are paid entirely by the University.

These postemployment benefits are provided through single-employer plans administered by the University. The Executive Vice Presidents of the University have the authority to establish and amend benefit provisions of the plans.

Actuarial projections of postemployment benefits are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided and announced future changes at the time of each valuation and the historical pattern of sharing benefit costs between the employer and plan members to that point.

The University’s reported liability for postemployment benefits obligations is calculated using the entry age normal level percent of pay method. The University has elected to measure the total postemployment liability one year prior to the fiscal year end reporting date and amounts measured at June 30, 2024 and 2023 were determined based on an actuarial valuation at January 1, 2024 and 2023, respectively. There are no significant changes known which would impact the total postemployment liability between the measurement date and the reporting date, other than typical plan experience.

For purposes of the June 30, 2024 and 2023 measurement dates, the number of plan participants consisted of the following:

	2024		2023	
	Retiree Health and Welfare	Long-term Disability	Retiree Health and Welfare	Long-term Disability
Active employees	47,647	39,491	45,821	38,365
Retirees receiving benefits	13,008		12,693	
Surviving spouses	938		921	
Participants receiving disability benefits		516		541
	61,593	40,007	59,435	38,906

Changes in the reported total liability for postemployment benefits obligations for the years ended June 30, 2025 and 2024 are summarized as follows:

	2025		
(in thousands)	Retiree Health and Welfare	Long-term Disability	Total
Balance, beginning of year	\$ 3,706,097	\$ 323,951	\$ 4,030,048
Service cost	133,823	30,073	163,896
Interest cost	138,621	12,228	150,849
Changes in assumptions	(381,343)	(14,361)	(395,704)
Differences between expected and actual plan experience	15,407	(4,214)	11,193
Benefit payments	(84,945)	(38,376)	(123,321)
Balance, end of year	3,527,660	309,301	3,836,961
Less current portion	70,933	33,147	104,080
	\$ 3,456,727	\$ 276,154	\$ 3,732,881

	2024		
(in thousands)	Retiree Health and Welfare	Long-term Disability	Total
Balance, beginning of year	\$ 3,399,860	\$ 316,515	\$ 3,716,375
Service cost	114,182	29,148	143,330
Interest cost	123,192	11,595	134,787
Changes in assumptions	133,174	(6,729)	126,445
Differences between expected and actual plan experience	4,386	9,986	14,372
Benefit payments	(68,697)	(36,564)	(105,261)
Balance, end of year	3,706,097	323,951	4,030,048
Less current portion	84,945	40,130	125,075
	\$ 3,621,152	\$ 283,821	\$ 3,904,973

Since a portion of retiree medical services will be provided by the University’s health system, the reported liability for postemployment benefits obligations is net of the related margin and fixed costs associated with providing those services which totaled \$91,457,000 and \$83,243,000 at June 30, 2025 and 2024, respectively.

The University’s liability for postemployment benefits obligations is not reduced by the anticipated Medicare Retiree Drug Subsidy for future periods. This subsidy would reduce the reported total postemployment benefits liability by approximately \$409,000,000 and \$448,000,000 at June 30, 2025 and 2024, respectively.

Assets used to fund postemployment benefits are not maintained in a separate legal trust. The University has no obligation to make contributions in advance of when insurance premiums or claims are due for payment and currently pays for postemployment benefits on a pay-as-you-go basis. The University’s reported postemployment benefits obligations at June 30, 2025 and 2024, as a percentage of covered payroll of \$5,603,110,000 and \$5,222,386,000 were 68 percent and 77 percent, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 10—POSTEMPLOYMENT BENEFITS, CONTINUED

Significant actuarial assumptions used at the June 30, 2024 and 2023 measurement dates are as follows:

	2024	2023
Discount rate*	3.93%	3.65%
Inflation rate	2.00%	2.00%
Immediate/ultimate administrative trend rate	3.0%/3.0%	0.0%/3.0%
Immediate/ultimate medical trend rate	6.75%/4.5%	5.75%/4.5%
Immediate/ultimate Rx trend rate	10.0%/4.5%	11.0%/4.5%
Increase in compensation rate faculty/staff/union	4.5%/4.75%/4.5%	4.5%/4.75%/4.5%
Mortality table**	PUB-2010 Teachers Head Count Weighted Table, Scale MP-2021	PUB-2010 Teachers Head Count Table, Scale MP-2021
Average future work life expectancy (years):		
Retiree health and welfare	9.41	9.45
Long-term disability	11.97	12.01

* Bond Buyer 20-year General Obligation Municipal Bond Index as of the last publication of the measurement period
** Based on the University's study of mortality experience from 2020-2024 for the June 30, 2024 measurement date and 2015-2019 for the June 30, 2023 measurement date

A one-percentage point change in the discount rate and assumed health care cost trend rates would impact the reported total liability for postemployment benefits obligations at June 30, 2025 and 2024 as follows:

	2025		2024	
(in thousands)	1% Decrease	1% Increase	1% Decrease	1% Increase
Discount rate:				
Retiree health and welfare	\$ 694,086	\$ (548,395)	\$ 759,408	\$ (596,005)
Long-term disability	\$ 12,472	\$ (15,308)	\$ 12,638	\$ (19,272)
Health care cost trend rates:				
Retiree health and welfare	\$ (611,000)	\$ 808,971	\$ (710,025)	\$ 954,950
Long-term disability	\$ (8,867)	\$ 11,901	\$ (10,202)	\$ 10,845

The components of postemployment benefits expense for the years ended June 30, 2025 and 2024 are summarized as follows:

	2025		
(in thousands)	Retiree Health and Welfare	Long-term Disability	Total
Service cost	\$ 133,823	\$ 30,073	\$ 163,896
Interest cost	138,621	12,228	150,849
Amortization of deferred outflows and deferred inflows	(59,572)	(783)	(60,355)
	\$ 212,872	\$ 41,518	\$ 254,390
	2024		
(in thousands)	Retiree Health and Welfare	Long-term Disability	Total
Service cost	\$ 114,182	\$ 29,148	\$ 143,330
Interest cost	123,192	11,595	134,787
Amortization of deferred outflows and deferred inflows	(20,684)	769	(19,915)
	\$ 216,690	\$ 41,512	\$ 258,202

Deferred outflows and deferred inflows related to the reported total liability for postemployment benefits obligations at June 30, 2025 and 2024 are summarized as follows:

	2025		2024	
(in thousands)	Deferred Outflows	Deferred Inflows	Deferred Outflows	Deferred Inflows
Changes in assumptions	\$ 507,724	\$ 1,207,033	\$ 647,555	\$ 1,034,760
Differences between expected and actual plan experience	98,594	15,435	108,795	13,584
	606,318	1,222,468	756,350	1,048,344
Benefit payments made after measurement date	104,080		125,075	
	\$ 710,398	\$ 1,222,468	\$ 881,425	\$ 1,048,344

Deferred outflows and deferred inflows related to changes in assumptions and the differences between expected and actual plan experience will be recognized into expense in the following years ended June 30 (in thousands):

2026	\$ (72,376)
2027	(79,140)
2028	(44,259)
2029	(63,153)
2030	(136,342)
2031 and beyond	(220,880)
	\$ (616,150)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 11—RETIREMENT PLAN

The University has a defined contribution retirement plan for all qualified employees through TIAA and Fidelity Management Trust Company (“FMTC”) mutual funds. All regular and supplemental instructional and primary staff are eligible to participate in the plan based upon age and service requirements. Participants maintain individual contracts with TIAA, or accounts with FMTC, and are fully vested.

For payroll covered under the plan, eligible employees generally contribute 5 percent of their pay and the University generally contributes 10 percent of employees’ pay to the plan. The University contribution commences after an employee has completed one year of employment. Participants may elect to contribute additional amounts to the plan within specified limits that are not matched by University contributions. Contributions and covered payroll under the plan (excluding participants’ additional contributions) for the years ended June 30, 2025 and 2024 are summarized as follows:

(in thousands)	2025	2024
University contributions	\$ 431,542	\$ 398,235
Employee contributions	\$ 225,189	\$ 209,392
Payroll covered under plan	\$ 5,603,110	\$ 5,222,386
Total payroll	\$ 5,815,974	\$ 5,409,206

NOTE 12—NET POSITION

The composition of net position at June 30, 2025 and 2024 is summarized as follows:

(in thousands)	2025	2024
Net investment in capital assets	\$ 5,538,698	\$ 4,977,364
Restricted:		
Nonexpendable:		
Permanent endowment corpus	3,367,264	3,221,288
Expendable:		
Net appreciation of permanent endowments	4,804,342	4,001,852
Funds functioning as endowment	3,984,069	3,636,132
Restricted for operations and other	932,975	829,441
Unrestricted	6,312,271	5,588,227
	\$ 24,939,619	\$ 22,254,304

Unrestricted net position is not subject to externally imposed stipulations; however, it is subject to internal restrictions. For example, unrestricted net position may be designated for specific purposes by action of management or the Board of Regents. At June 30, 2025 and 2024, substantially all of the unrestricted net position has been designated for various academic programs, research initiatives and capital projects.

NOTE 13—FEDERAL DIRECT LENDING PROGRAM

The University distributed \$328,909,000 and \$314,844,000 during the years ended June 30, 2025 and 2024, respectively, for student loans through the U.S. Department of Education Federal Direct Lending Program. These distributions and related funding sources are not included as expenses and revenues in the accompanying consolidated financial statements. The statement of net position includes a receivable of \$4,619,000 and \$5,347,000 at June 30, 2025 and 2024, respectively, for funding received subsequent to distribution.

NOTE 14—COMMITMENTS AND CONTINGENCIES

Authorized expenditures for construction and other projects unexpended at June 30, 2025 were \$1,020,391,000. Of these expenditures, the University expects that \$1,000,504,000 will be funded by internal sources, gifts, grants and proceeds from borrowings and \$19,887,000 by the State Building Authority.

Under the terms of various limited partnership agreements approved by the Board of Regents or University officers, the University is obligated to make periodic payments for advance commitments to venture capital, private equity, real estate, infrastructure, natural resources and absolute return strategies. At June 30, 2025, the University had committed, but not paid, a total of \$4,510,888,000 in funding for these alternative investments. Based on historical capital calls and discussions with those managing the limited partnerships, outstanding commitments for such investments are anticipated to be paid in the following years ended June 30 (in thousands):

2026	\$ 1,885,363
2027	1,036,960
2028	617,870
2029	388,121
2030	229,413
2031 and beyond	353,161
	<u>\$ 4,510,888</u>

These commitments are generally able to be called prior to an agreed commitment expiration date and therefore may occur earlier or later than estimated.

The University has entered into leases for certain space and equipment, as well as subscription-based information technology arrangements, which expire at various dates through 2040. Future payments, including both principal and interest on these commitments for the next five years and in subsequent five-year periods are as follows:

(in thousands)	Principal	Interest	Total
2026	\$ 85,653	\$ 13,731	\$ 99,384
2027	71,802	11,584	83,386
2028	55,904	9,557	65,461
2029	44,374	7,992	52,366
2030	35,859	6,631	42,490
2031-2035	104,880	18,259	123,139
2036-2040	30,202	2,889	33,091
	<u>\$ 428,674</u>	<u>\$ 70,643</u>	<u>\$ 499,317</u>

Substantial amounts are received and expended by the University under federal and state programs and are subject to audit, inquiry or investigation by federal or state governmental agencies. This funding relates to research, student aid, patient care and other programs. The University believes that any liabilities arising from such audits, inquiries or investigations will not have a material effect on its financial position.

The University is a party to various pending legal actions and other claims in the normal course of business, and is of the opinion that the outcome of these proceedings will not have a material adverse effect on its financial position.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 15—OPERATING EXPENSES BY FUNCTION

Operating expenses by functional classification for the years ended June 30, 2025 and 2024 are summarized as follows:

2025					
(in thousands)	Compensation and Benefits	Supplies and Services	Depreciation	Scholarships and Fellowships	Total
Instruction	\$ 1,367,173	\$ 189,414			\$ 1,556,587
Research	767,322	374,893			1,142,215
Public service	208,324	132,540			340,864
Academic support	418,921	91,270			510,191
Student services	145,350	55,838			201,188
Institutional support	287,389	94,463			381,852
Operations and maintenance of plant	115,665	354,477			470,142
Auxiliary enterprises	5,646,752	3,173,061			8,819,813
Depreciation			\$ 719,931		719,931
Scholarships and fellowships				\$ 262,564	262,564
	\$ 8,956,896	\$ 4,465,956	\$ 719,931	\$ 262,564	\$ 14,405,347

2024					
(in thousands)	Compensation and Benefits	Supplies and Services	Depreciation	Scholarships and Fellowships	Total
Instruction	\$ 1,271,738	\$ 173,386			\$ 1,445,124
Research	733,729	344,702			1,078,431
Public service	187,796	118,439			306,235
Academic support	385,881	84,599			470,480
Student services	131,882	49,343			181,225
Institutional support	261,533	136,298			397,831
Operations and maintenance of plant	108,321	322,672			430,993
Auxiliary enterprises	5,250,090	2,792,636			8,042,726
Depreciation			\$ 688,146		688,146
Scholarships and fellowships				\$ 229,222	229,222
	\$ 8,330,970	\$ 4,022,075	\$ 688,146	\$ 229,222	\$ 13,270,413

NOTE 16—UM HEALTH

Condensed financial information for UM Health, a blended component unit, before the elimination of certain intra-University transactions, at and for the years ended June 30, 2025 and 2024 is as follows:

(in thousands)	2025	2024
Condensed Statement of Net Position		
Assets:		
Current assets	\$ 504,463	\$ 553,719
Noncurrent assets	1,677,840	1,610,202
Total assets	2,182,303	2,163,921
Deferred outflows	85,692	100,406
Liabilities:		
Current liabilities	421,738	418,242
Noncurrent liabilities	415,358	531,640
Total liabilities	837,096	949,882
Deferred inflows	40,080	53,917
Net position:		
Net investment in capital assets	489,083	452,040
Restricted:		
Nonexpendable	11,530	10,881
Expendable	62,316	55,193
Unrestricted	827,890	742,414
Total net position	\$ 1,390,819	\$ 1,260,528

Condensed Statement of Revenues, Expenses and Changes in Net Position		
Operating revenues	\$ 2,225,459	\$ 2,017,185
Operating expenses other than depreciation expense	(2,146,208)	(1,974,819)
Depreciation expense	(104,719)	(104,592)
Operating loss	(25,468)	(62,226)
Nonoperating revenues, net	51,711	44,353
Other revenues (expenses), net	1,748	(1,041)
Income (Loss) before transfers	27,991	(18,914)
Transfers from other University units	102,300	61,228
Increase in net position	130,291	42,314
Net position, beginning of year	1,260,528	1,249,333
Adoption of GASB 101		(31,119)
Net position, beginning of year, as restated	1,260,528	1,218,214
Net position, end of year	\$ 1,390,819	\$ 1,260,528

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 16—UM HEALTH, CONTINUED

(in thousands)	2025	2024
Condensed Statement of Cash Flows		
Net cash provided by operating activities	\$ 35,325	\$ 77,777
Net cash provided by noncapital financing activities	84,887	55,993
Net cash used in capital and related financing activities	(152,944)	(198,093)
Net cash provided by investing activities	8,930	89,943
Net (decrease) increase in cash and cash equivalents	(23,802)	25,620
Cash and cash equivalents, beginning of year	111,977	86,357
Cash and cash equivalents, end of year	\$ 88,175	\$ 111,977

REQUIRED SUPPLEMENTARY INFORMATION

(UNAUDITED)

PENSION PLANS

UM Health-Sparrow

Changes in the reported net pension liability for the years ended June 30 are summarized as follows (amounts in thousands):

	2025	2024	2023
Total Pension Liability			
Service cost	\$ 2,976	\$ 3,871	\$ 4,429
Interest cost	46,735	44,823	44,648
Changes in assumptions	28,414	(38,356)	14,896
Differences between expected and actual plan experience	(971)	6,335	2,143
Benefit Payments	(45,272)	(43,413)	(40,456)
Net change in total pension liability	31,882	(26,740)	25,660
Total pension liability, end of year	\$ 696,359	\$ 664,477	\$ 691,217
Plan Fiduciary Net Position			
Benefit payments	\$ (45,272)	\$ (43,413)	\$ (40,456)
Contributions from the employer	33,698		10,674
Administrative expenses	(8,665)	(7,794)	(8,743)
Net investment income:			
Expected investment earnings	49,486	43,563	55,935
Differences between expected and actual investment earnings	(3,154)	20,593	(168,265)
Net change in plan fiduciary net position	26,093	12,949	(150,855)
Plan fiduciary net position, end of year	\$ 714,619	\$ 688,526	\$ 675,577
Net pension liability, end of year	\$ (18,260)	\$ (24,049)	\$ 15,640
Plan fiduciary net position as a percentage of the total pension liability	103%	104%	98%

REQUIRED SUPPLEMENTARY INFORMATION

(UNAUDITED)

PENSION PLANS, CONTINUED

Employer contributions in relation to actuarially determined contributions for the years ended June 30 are as follows:

(in thousands)	Employer Contributions	Actuarially Determined Contributions	Excess Contributions
2025	\$ 38,058	\$ 38,047	\$ 11
2024	\$ 5,107	\$ 5,107	\$ -
2023	\$ 4,611	\$ -	\$ 4,611

Significant methods and assumptions used to calculate the actuarially determined contributions for the years ended June 30 are as follows:

Actuarially determined contributions	The plan is subject to funding requirements under the provisions of ERISA and the Pension Protection Act of 2006 (including MAP-21, HATFA, BBA, ARPA and IIJA). The actuarially determined contributions represent the IRC Section 430 minimum required contributions.				
Contributions in relation to actuarially determined contributions	Under IRC Section 430, the due date to pay minimum required contributions for the plan year is generally 8½ months after the end of the plan year. For the plan years ended December 31, contributions are due by September 15 of the following year.				
Actuarial cost method	Unit credit method				
Asset valuation method	24-month smoothed value of assets				
Interest rate		First	Second	Third	Effective
		Segment Rate	Segment Rate	Segment Rate	
	2025	4.75%	4.87%	5.59%	
	2024	4.75%	5.00%	5.74%	
	2023	4.75%	5.18%	5.92%	
Mortality	Tables prescribed by the Secretary of Treasury				

UM Health-West

Changes in the reported net pension liability for the years ended June 30 are summarized as follows (amounts in thousands):

	2025	2024	2023	2022
Total Pension Liability				
Interest Cost	\$ 4,690	\$ 4,477	\$ 4,569	\$ 4,543
Changes in assumptions	(222)	(8,224)	165	89
Differences between expected and actual plan experience	333	115	1,394	989
Benefit payments	(5,608)	(4,973)	(7,374)	(5,598)
Net change in total pension liability	(807)	(8,605)	(1,246)	23
Total pension liability, end of year	\$ 57,100	\$ 57,907	\$ 66,512	\$ 67,758
Plan Fiduciary Net Position				
Benefit payments	\$ (5,608)	\$ (4,973)	\$ (7,374)	\$ (5,598)
Contributions from the employer			1,781	891
Administrative expenses	(139)	(151)	(147)	(76)
Net investment income:				
Expected investment earnings	5,663	4,503	5,314	4,997
Differences between expected and actual investment earnings	8,096	3,087	(23,044)	16,162
Net change in plan fiduciary net position	8,012	2,466	(23,470)	16,376
Plan fiduciary net position, end of year	\$ 77,441	\$ 69,429	\$ 66,963	\$ 90,433
Net pension liability, end of year	\$ (20,341)	\$ (11,522)	\$ (451)	\$ (22,675)
Plan fiduciary net position as a percentage of the total pension liability	136%	120%	101%	133%

REQUIRED SUPPLEMENTARY
INFORMATION
(UNAUDITED)

PENSION PLANS, CONTINUED

	2021	2020	2019	2018	2017
Total Pension Liability					
Interest Cost	\$ 4,687	\$ 4,957	\$ 4,930	\$ 5,013	\$ 4,482
Changes in assumptions	(3,540)	3,713	(273)	(822)	(24,906)
Differences between expected and actual plan experience	(1,662)	(124)	1,361	(767)	2,067
Benefit payments	(7,714)	(6,791)	(4,489)	(4,712)	(4,089)
Net change in total pension liability	(8,229)	1,755	1,529	(1,288)	(22,446)
Total pension liability, end of year	\$ 67,735	\$ 75,964	\$ 74,209	\$ 72,680	\$ 73,968
Plan Fiduciary Net Position					
Benefit payments	\$ (7,714)	\$ (6,791)	\$ (4,489)	\$ (4,712)	\$ (4,089)
Contributions from the employer	900	1,244	1,047	2,171	2,903
Administrative expenses					
Net investment income:					
Expected investment earnings	4,797	5,205	5,234	4,848	3,166
Differences between expected and actual investment earnings	(1,137)	426	(1,168)	3,664	1,316
Net change in plan fiduciary net position	(3,154)	84	624	5,971	3,296
Plan fiduciary net position, end of year	\$ 74,057	\$ 77,211	\$ 77,127	\$ 76,503	\$ 70,532
Net pension liability, end of year	\$ (6,322)	\$ (1,247)	\$ (2,918)	\$ (3,823)	\$ 3,436
Plan fiduciary net position as a percentage of the total pension liability	109%	102%	104%	105%	95%

Employer contributions in relation to actuarially determined contributions for the years ended June 30 are as follows:

(in thousands)	Employer Contributions	Actuarially Determined Contributions	Excess (Deficient) Contributions
2025	\$ -	\$ -	\$ -
2024	\$ -	\$ -	\$ -
2023	\$ 445	\$ -	\$ 445
2022	\$ 1,781	\$ -	\$ 1,781
2021	\$ 891	\$ 2,133	\$ (1,242)
2020	\$ 900	\$ 1,336	\$ (436)
2019	\$ 1,244	\$ 393	\$ 851
2018	\$ 1,047	\$ 1,622	\$ (575)
2017	\$ 2,171	\$ 1,754	\$ 417

Significant methods and assumptions used to calculate the actuarially determined contributions for the years ended June 30 are as follows:

Actuarially determined contributions	The plan is subject to funding requirements under the provisions of ERISA and the Pension Protection Act of 2006 (including MAP-21, HATFA, BBA, ARPA and IJJA). The actuarially determined contributions represent the IRC Section 430 minimum required contributions.				
Contributions in relation to actuarially determined contributions	Under IRC Section 430, the due date to pay minimum required contributions for the plan year is generally 8½ months after the end of the plan year. For the plan years ended September 30, contributions are due by June 15 of the following year.				
Actuarial cost method	Unit credit method				
Asset valuation method	24-month smoothed value of assets				
Interest rate		First Segment Rate	Second Segment Rate	Third Segment Rate	Effective Rate
	2025	4.90%	5.25%	5.59%	5.36%
	2024	4.75%	5.00%	5.74%	5.28%
	2023	4.75%	5.36%	6.11%	5.61%
	2022	4.75%	5.50%	6.27%	5.76%
	2021	3.74%	5.35%	6.11%	5.57%
	2020	3.92%	5.52%	6.29%	5.73%
	2019	4.16%	5.72%	6.48%	5.94%
	2018	4.16%	5.72%	6.48%	5.93%
	2017	4.43%	5.91%	6.65%	6.13%
Mortality	Tables prescribed by the Secretary of Treasury				

REQUIRED SUPPLEMENTARY INFORMATION

(UNAUDITED)

POSTEMPLOYMENT BENEFITS

The historical reconciliation of the reported total liability for postemployment benefits obligations for the years ended June 30 is summarized as follows (amounts in thousands):

	2025	2024	2023	2022	2021
Service cost	\$ 163,896	\$ 143,330	\$ 197,945	\$ 213,029	\$ 151,925
Interest cost	150,849	134,787	96,059	101,166	125,421
Changes in assumptions	(395,704)	126,445	(790,355)	(368,216)	731,220
Differences between expected and actual plan experience	11,193	14,372	12,421	35,115	18,776
Benefit payments	(123,321)	(105,261)	(97,354)	(95,581)	(92,684)
Net change	\$ (193,087)	\$ 313,673	\$ (581,284)	\$ (114,487)	\$ 934,658
Total liability, end of year	\$ 3,836,961	\$ 4,030,048	\$ 3,716,375	\$ 4,297,659	\$ 4,412,146
Covered employee payroll	\$ 5,603,110	\$ 5,222,386	\$ 4,889,673	\$ 4,502,421	\$ 4,255,709
Total liability as a percentage of covered employee payroll	68%	77%	76%	95%	104%

	2020	2019	2018	2017
Service cost	\$ 134,115	\$ 141,933	\$ 143,787	\$ 122,073
Interest cost	124,023	121,800	94,153	108,561
Changes in assumptions	154,777	(383,315)	(107,874)	255,041
Differences between expected and actual plan experience	38,230	17,535	52,721	14,028
Benefit payments	(87,712)	(87,638)	(77,374)	(72,302)
Net change	\$ 363,433	\$ (189,685)	\$ 105,413	\$ 427,401
Total liability, end of year	\$ 3,477,488	\$ 3,114,055	\$ 3,303,740	\$ 3,198,327
Covered employee payroll	\$ 4,214,627	\$ 4,013,983	\$ 3,792,553	\$ 3,568,918
Total liability as a percentage of covered employee payroll	83%	78%	87%	90%

Discount rates used in determining the reported total liability for postemployment benefits obligations at June 30 are as follows:

2025	3.93%
2024	3.65%
2023	3.54%
2022	2.16%
2021	2.21%
2020	3.50%
2019	3.87%
2018	3.58%
2017	2.85%

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